



# Revenues

# Budget Summary

Cabarrus County appropriates annual budgets for the following funds: General Fund, Landfill Fund, 911 Emergency Telephone Fund, Arena and Events Center Fund, and the Health Insurance Fund. Information found in this section is presented on a summary level—details are provided on the Program Summary pages within the various service area sections of this document.

The FY 15 adopted budget totals \$220,454,949. This total represents a decrease of \$5,588,846, or 2.47% below the FY14 budget as adopted. General Fund expenditures and revenues are budgeted at \$ 209,643,419, a 1.79% decrease from the FY 2014 adopted budget.

The Landfill Fund budget totals \$919,400, a decrease of \$6,600 (.71%) below the FY 14 adopted budget.

The 911 Emergency Telephone Fund expenditures and revenues are budgeted at \$699,367, which is a reduction of \$ 56,357 or 7.46% from the FY 14 adopted budget.

The Arena and Events Center Fund is budgeted at \$1,237,109, a decrease of \$ 278,721 or 18.39% from the FY 14 adopted budget. This fund includes the County Fair as well as the Arena, which is managed under contract with a private management company, SMG.

Health Insurance expenditures and revenues are budgeted at \$7,955,654, a \$ 1,429,575 (15.23%) decrease from the FY 14 adopted budget.

The chart below presents a side-by-side comparison of the revenues by source for the past two years.

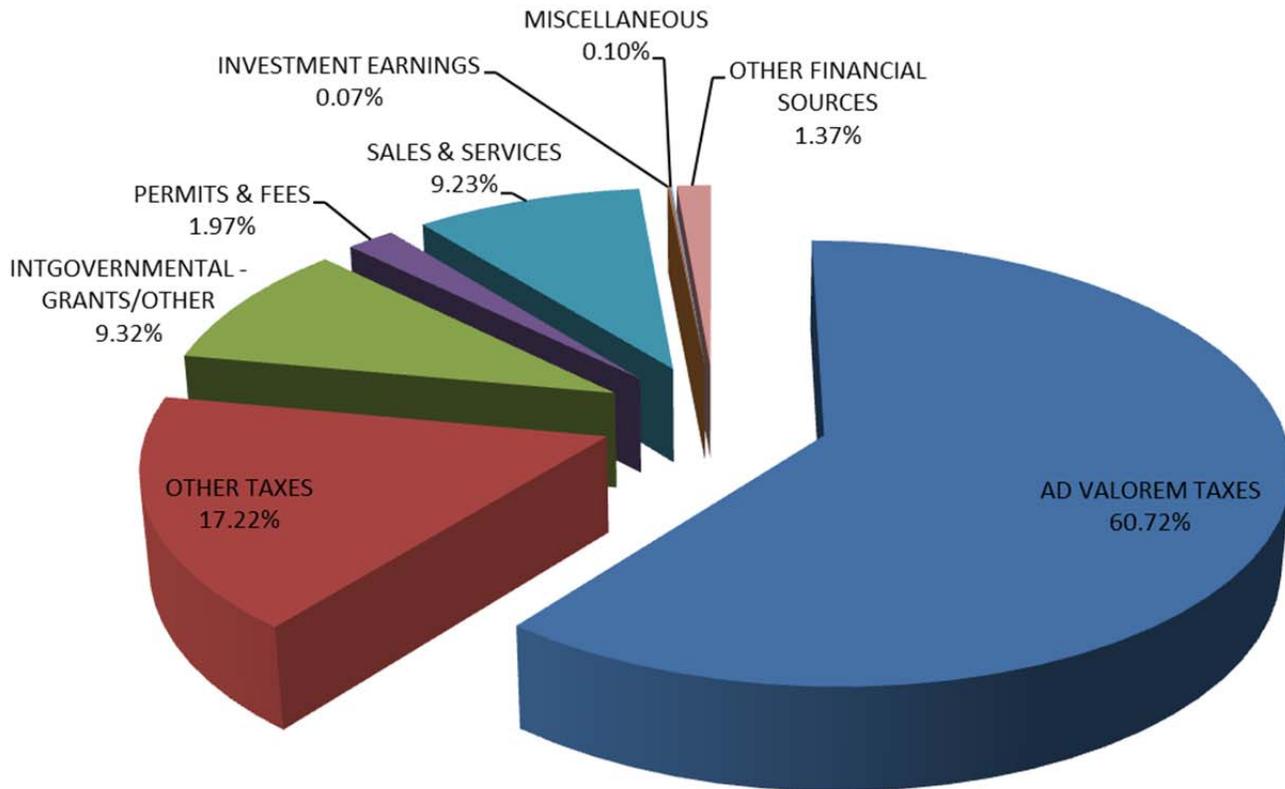
## REVENUES BY SOURCE AND EXPENDITURES BY CATEGORY

|                                | FY 2013<br>ACTUAL     | FY 2014<br>ADOPTED    | FY 2014<br>REVISED    | FY 2015<br>ADOPTED    | ADOPTED<br>CHANGE    | PERCENT<br>CHANGE |
|--------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|----------------------|-------------------|
| <b>REVENUES</b>                |                       |                       |                       |                       |                      |                   |
| AD VALOREM TAXES               | \$ 131,171,851        | \$ 133,692,292        | \$ 133,692,292        | \$ 133,866,989        | \$ 174,697           | 0.13%             |
| OTHER TAXES                    | 37,634,536            | 36,859,331            | 36,859,331            | 37,953,337            | 1,094,006            | 2.97%             |
| INTGOVERNMENTAL - GRANTS/OTHER | 20,991,016            | 20,318,465            | 19,969,860            | 20,543,966            | 225,501              | 1.11%             |
| PERMITS & FEES                 | 3,999,808             | 4,075,800             | 4,075,800             | 4,344,445             | 268,645              | 6.59%             |
| SALES & SERVICES               | 21,347,106            | 21,994,835            | 21,873,822            | 20,345,515            | (1,649,320)          | -7.50%            |
| INVESTMENT EARNINGS            | 10,924,622            | 151,000               | 151,000               | 151,500               | 500                  | 0.33%             |
| MISCELLANEOUS                  | 1,105,994             | 252,954               | 424,213               | 222,423               | (30,531)             | -12.07%           |
| OTHER FINANCIAL SOURCES        | 73,410,133            | 8,699,118             | 49,326,336            | 3,026,774             | (5,672,344)          | -65.21%           |
| <b>TOTAL</b>                   | <b>\$ 300,585,066</b> | <b>\$ 226,043,795</b> | <b>\$ 266,372,654</b> | <b>\$ 220,454,949</b> | <b>\$(5,588,846)</b> | <b>-2.47%</b>     |
| <b>EXPENDITURES</b>            |                       |                       |                       |                       |                      |                   |
| PERSONNEL SERVICES             | \$ 55,567,648         | \$ 61,107,596         | \$ 61,197,224         | \$ 58,987,238         | \$(2,120,358)        | -3.47%            |
| OPERATIONS                     | 222,563,200           | 161,619,619           | 202,687,299           | 160,184,923           | (1,434,696)          | -0.89%            |
| CAPITAL OUTLAY                 | 2,117,605             | 3,316,580             | 2,488,132             | 1,282,788             | (2,033,792)          | -61.32%           |
| <b>TOTAL</b>                   | <b>\$ 280,248,453</b> | <b>\$ 226,043,795</b> | <b>\$ 266,372,654</b> | <b>\$ 220,454,949</b> | <b>\$(5,588,846)</b> | <b>-2.47%</b>     |

The highlighted figures in FY 13 include \$62,360,000 in Other Financing Sources and \$10,119,619 in investment earnings for a debt refunding principal and premiums. The Other Financing Sources in FY 14 revised includes \$40,464,840 in appropriations of Fund Balance for transfer to the Capital Reserve Fund of \$ 29,506,500, \$ 5,600,313 for settlement of APFO lawsuits and \$ 5,101,101 for FY 13 projects that carried over into FY 14.

# Budget Summary

## FY15 REVENUES BY SOURCE ALL FUNDS



| REVENUE SOURCE                 | REVENUE DESCRIPTION                                                                                                                                     | FY 2015 ADOPTED       |
|--------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|
| AD VALOREM TAXES               | Revenue derived from property tax                                                                                                                       | \$ 133,866,989        |
| OTHER TAXES                    | Tax revenues distributed to the County that are collected for sales taxes, cable franchise fees, etc.                                                   | 37,953,337            |
| INTGOVERNMENTAL - GRANTS/OTHER | State and federal grant moneys received in support of County programs, and revenues collected from other governmental unites that are not grant related | 20,543,966            |
| PERMITS & FEES                 | Fees collected for various services or privileges performed or approved by the governmental unit                                                        | 4,344,445             |
| SALES & SERVICES               | Fees collected by various departments for goods or services rendered to the public, other departments, or other                                         | 20,345,515            |
| INVESTMENT EARNINGS            | Revenue earned on idle monies held by the County for                                                                                                    | 151,500               |
| MISCELLANEOUS                  | Revenues collected for various activities of the County that are not specific in nature                                                                 | 222,423               |
| OTHER FINANCIAL SOURCES        | Includes interfund transfers and fund balance appropriations                                                                                            | 3,026,774             |
| <b>TOTAL</b>                   |                                                                                                                                                         | <b>\$ 220,454,949</b> |

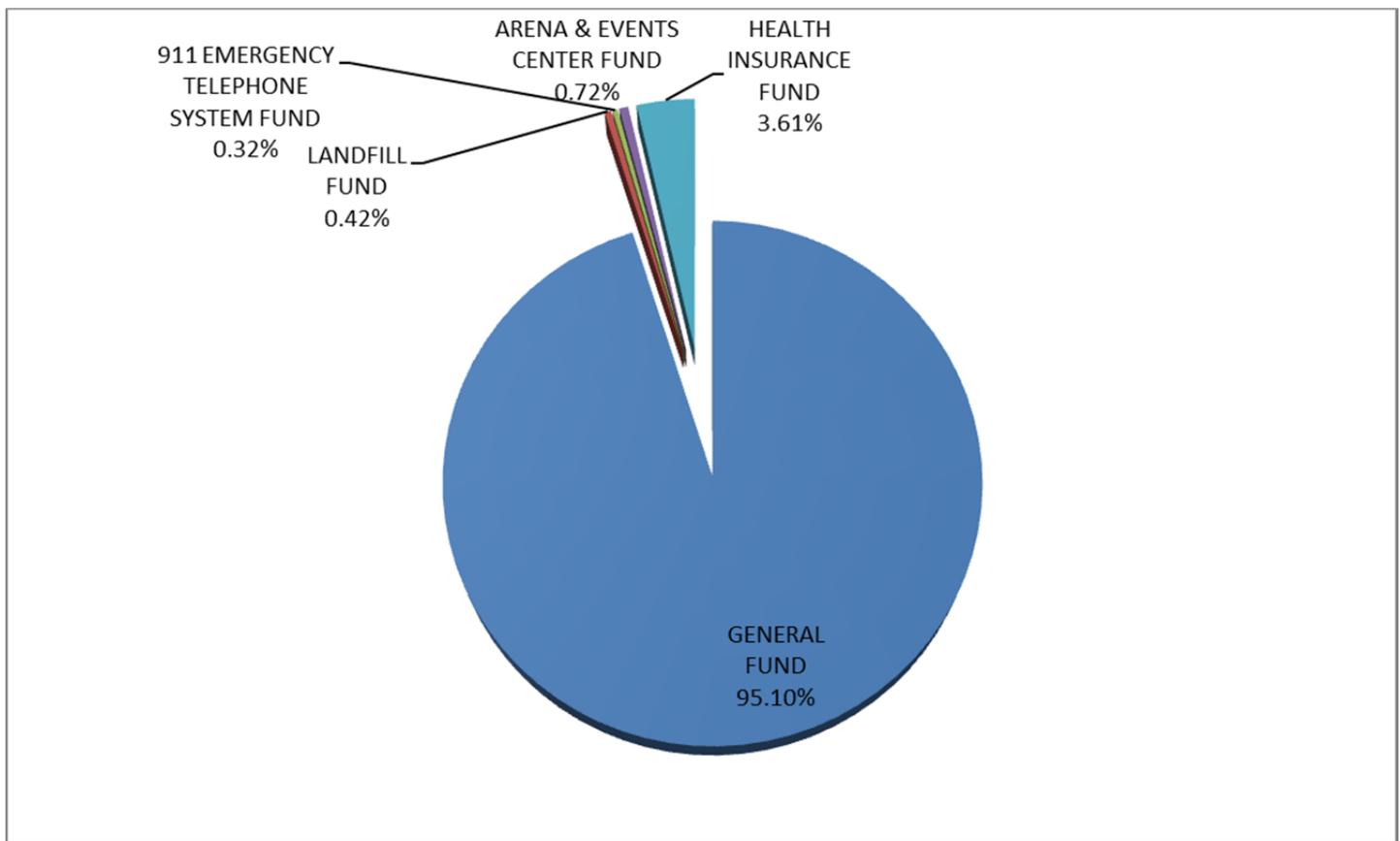
# Budget Summary

## REVENUES BY FUND ALL FUNDS

|                                            | FY 2013<br>ACTUAL     | FY 2014<br>ADOPTED    | FY 2014<br>REVISED    | FY 2015<br>ADOPTED    | ADOPTED<br>CHANGE     | PERCENT<br>CHANGE |
|--------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------|
| <b>GENERAL FUND</b>                        |                       |                       |                       |                       |                       |                   |
| AD VALOREM TAXES                           | \$ 131,171,851        | \$ 133,692,292        | \$ 133,692,292        | \$ 133,866,989        | \$ 174,697            | 0.13%             |
| OTHER TAXES                                | 37,634,536            | 36,859,331            | 36,859,331            | 37,953,337            | 1,094,006             | 2.97%             |
| INTERGOVERNMENTAL - GRANTS/OTHER           | 20,272,981            | 19,529,241            | 19,180,636            | 19,811,099            | 281,858               | 1.44%             |
| PERMITS & FEES                             | 3,974,808             | 4,050,800             | 4,050,800             | 4,254,445             | 203,645               | 5.03%             |
| SALES & SERVICES                           | 11,829,934            | 11,243,606            | 11,122,593            | 11,082,961            | (160,645)             | -1.43%            |
| INVESTMENT EARNINGS                        | 10,902,639            | 142,000               | 142,000               | 145,000               | 3,000                 | 2.11%             |
| MISCELLANEOUS                              | 986,612               | 132,454               | 303,713               | 111,923               | (20,531)              | -15.50%           |
| OTHER FINANCING SOURCES                    | 72,173,441            | 7,811,288             | 48,239,129            | 2,417,665             | (5,393,623)           | -69.05%           |
| <b>TOTAL</b>                               | <b>\$ 288,946,801</b> | <b>\$ 213,461,012</b> | <b>\$ 253,590,494</b> | <b>\$ 209,643,419</b> | <b>\$ (3,817,593)</b> | <b>-1.79%</b>     |
| <b>LANDFILL FUND</b>                       |                       |                       |                       |                       |                       |                   |
| INTERGOVERNMENTAL - GRANTS/OTHER           | \$ 33,361             | \$ 35,000             | \$ 35,000             | \$ 35,000             | \$ -                  | 0.00%             |
| PERMITS & FEES                             | 25,000                | 25,000                | 25,000                | 90,000                | 65,000                | 260.00%           |
| SALES & SERVICES                           | 929,144               | 866,000               | 866,000               | 794,400               | (71,600)              | -8.27%            |
| INVESTMENT EARNINGS                        | 9,382                 | -                     | -                     | -                     | -                     | 0.00%             |
| MISCELLANEOUS                              | 15                    | -                     | -                     | -                     | -                     | 0.00%             |
| OTHER FINANCING SOURCES                    | -                     | -                     | 98,389                | -                     | -                     | 0.00%             |
| <b>TOTAL</b>                               | <b>\$ 996,901</b>     | <b>\$ 926,000</b>     | <b>\$ 1,024,389</b>   | <b>\$ 919,400</b>     | <b>\$ (6,600)</b>     | <b>-0.71%</b>     |
| <b>911 EMERGENCY TELEPHONE SYSTEM FUND</b> |                       |                       |                       |                       |                       |                   |
| INTERGOVERNMENTAL - OTHER                  | \$ 684,674            | \$ 754,224            | \$ 754,224            | \$ 697,867            | \$ (56,357)           | -7.47%            |
| INVESTMENT EARNINGS                        | 1,506                 | 1,500                 | 1,500                 | 1,500                 | -                     | 0.00%             |
| <b>TOTAL</b>                               | <b>\$ 686,180</b>     | <b>\$ 755,724</b>     | <b>\$ 755,724</b>     | <b>\$ 699,367</b>     | <b>\$ (56,357)</b>    | <b>-7.46%</b>     |
| <b>ARENA &amp; EVENTS CENTER FUND</b>      |                       |                       |                       |                       |                       |                   |
| SALES & SERVICES                           | \$ 690,141            | \$ 616,500            | \$ 616,500            | \$ 616,500            | \$ -                  | 0.00%             |
| INVESTMENT EARNINGS                        | 2,358                 | 1,000                 | 1,000                 | 1,000                 | -                     | 0.00%             |
| MISCELLANEOUS                              | 8,293                 | 10,500                | 10,500                | 10,500                | -                     | 0.00%             |
| OTHER FINANCING SOURCES                    | 879,692               | 887,830               | 988,818               | 609,109               | (278,721)             | -31.39%           |
| <b>TOTAL</b>                               | <b>\$ 1,580,483</b>   | <b>\$ 1,515,830</b>   | <b>\$ 1,616,818</b>   | <b>\$ 1,237,109</b>   | <b>\$ (278,721)</b>   | <b>-18.39%</b>    |
| <b>HEALTH INSURANCE FUND</b>               |                       |                       |                       |                       |                       |                   |
| SALES & SERVICES                           | \$ 7,897,887          | \$ 9,268,729          | \$ 9,268,729          | \$ 7,851,654          | \$ (1,417,075)        | -15.29%           |
| INVESTMENT EARNINGS                        | 8,738                 | 6,500                 | 6,500                 | 4,000                 | (2,500)               | -38.46%           |
| MISCELLANEOUS                              | 111,104               | 110,000               | 110,000               | 100,000               | (10,000)              | -9.09%            |
| OTHER FINANCING SOURCES                    | 357,000               | -                     | -                     | -                     | -                     | 0.00%             |
| <b>TOTAL</b>                               | <b>\$ 8,374,730</b>   | <b>\$ 9,385,229</b>   | <b>\$ 9,385,229</b>   | <b>\$ 7,955,654</b>   | <b>\$ (1,429,575)</b> | <b>-15.23%</b>    |
| <b>ALL FUNDS</b>                           |                       |                       |                       |                       |                       |                   |
| <b>GRAND TOTAL</b>                         | <b>\$ 300,585,096</b> | <b>\$ 226,043,795</b> | <b>\$ 266,372,654</b> | <b>\$ 220,454,949</b> | <b>\$ (5,588,846)</b> | <b>-2.47%</b>     |

# Budget Summary

**FY15 REVENUES BY FUND  
ALL FUNDS**



| REVENUE SOURCE                   | GENERAL FUND          | LANDFILL FUND     | 911 EMERGENCY TELEPHONE SYSTEM FUND | ARENA & EVENTS CENTER FUND | HEALTH INSURANCE FUND | ALL FUNDS TOTAL       |
|----------------------------------|-----------------------|-------------------|-------------------------------------|----------------------------|-----------------------|-----------------------|
| AD VALOREM TAXES                 | \$ 133,866,989        | \$ -              | \$ -                                | \$ -                       | \$ -                  | \$ 133,866,989        |
| OTHER TAXES                      | \$ 37,953,337         | -                 | -                                   | -                          | -                     | \$ 37,953,337         |
| INTERGOVERNMENTAL - GRANTS/OTHER | \$ 19,811,099         | 35,000            | 697,867                             | -                          | -                     | \$ 20,543,966         |
| PERMITS & FEES                   | \$ 4,254,445          | 90,000            | -                                   | -                          | -                     | \$ 4,344,445          |
| SALES & SERVICES                 | \$ 11,082,961         | 794,400           | -                                   | 616,500                    | 7,851,654             | \$ 20,345,515         |
| INVESTMENT EARNINGS              | \$ 145,000            | -                 | 1,500                               | 1,000                      | 4,000                 | \$ 151,500            |
| MISCELLANEOUS                    | \$ 111,923            | -                 | -                                   | 10,500                     | 100,000               | \$ 222,423            |
| OTHER FINANCING SOURCES          | \$ 2,417,665          | -                 | -                                   | 609,109                    | -                     | \$ 3,026,774          |
| <b>TOTAL</b>                     | <b>\$ 209,643,419</b> | <b>\$ 919,400</b> | <b>\$ 699,367</b>                   | <b>\$ 1,237,109</b>        | <b>\$ 7,955,654</b>   | <b>\$ 220,454,949</b> |

# Budget Summary

## REVENUES BY FUNCTION AND DEPARTMENT ALL FUNDS

|                                            | FY 2013<br>ACTUAL     | FY 2014<br>ADOPTED    | FY 2014<br>REVISED    | FY 2015<br>ADOPTED    | ADOPTED<br>CHANGE   | PERCENT<br>CHANGE |
|--------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|---------------------|-------------------|
| <b>CONTRIBUTIONS</b>                       |                       |                       |                       |                       |                     |                   |
| Cont to Other Funds                        | \$ -                  | \$ -                  | \$ 29,506,500         | \$ -                  | \$ -                | 0.00%             |
| Other Contributions                        | 860,015               | 881,896               | 934,505               | 899,500               | 17,604              | 2.00%             |
| <b>TOTAL</b>                               | <b>\$ 860,015</b>     | <b>\$ 881,896</b>     | <b>\$ 30,441,005</b>  | <b>\$ 899,500</b>     | <b>\$ 17,604</b>    | <b>2.00%</b>      |
| <b>GENERAL GOVERNMENT</b>                  |                       |                       |                       |                       |                     |                   |
| Communications & Outreach                  | \$ 546,549            | \$ 541,750            | \$ 541,750            | \$ 530,915            | \$ (10,835)         | -2.00%            |
| Tax Administration                         |                       |                       |                       |                       |                     |                   |
| Assessor & Land Records                    | 175                   | -                     | 6,989                 | 200                   | 200                 | 0.00%             |
| Tax Collector                              | 131,775,877           | 134,116,390           | 134,116,390           | 134,349,989           | 233,599             | 0.17%             |
| Board of Elections                         | 6,869                 | 95,000                | 95,000                | 100                   | (94,900)            | -99.89%           |
| Register of Deeds                          | 1,786,956             | 1,757,000             | 1,757,000             | 1,817,300             | 60,300              | 3.43%             |
| Finance                                    | 25,038,350            | 22,630,055            | 22,630,055            | 23,729,789            | 1,099,734           | 4.86%             |
| Information Technology                     | 145,683               | 167,850               | 407,057               | 178,368               | 10,518              | 6.27%             |
| Non-departmental                           | 24,810                | -                     | 5,600,688             | -                     | -                   | 0.00%             |
| Health Insurance                           | 8,374,730             | 9,385,229             | 9,385,229             | 7,955,654             | (1,429,575)         | -15.23%           |
| General Services                           |                       |                       |                       |                       |                     |                   |
| Administration                             | 33,101                | 33,000                | 33,000                | 33,000                | -                   | 0.00%             |
| Sign Maintenance                           | 4,965                 | 5,000                 | 5,000                 | 10,000                | 5,000               | 100.00%           |
| Building Maintenance                       | 45,767                | 42,000                | 108,000               | 42,000                | -                   | 0.00%             |
| Facility Services                          | 600                   | 600                   | 600                   | 600                   | -                   | 0.00%             |
| Fleet Maintenance                          | 58,744                | 68,000                | 68,000                | 68,000                | -                   | 0.00%             |
| <b>TOTAL</b>                               | <b>\$ 167,843,175</b> | <b>\$ 168,841,874</b> | <b>\$ 174,754,758</b> | <b>\$ 168,715,915</b> | <b>\$ (125,959)</b> | <b>-0.07%</b>     |
| <b>PUBLIC SAFETY</b>                       |                       |                       |                       |                       |                     |                   |
| Sheriff                                    |                       |                       |                       |                       |                     |                   |
| Administration & Operations                | \$ 1,970,675          | \$ 1,930,425          | \$ 2,387,342          | \$ 2,630,068          | \$ 699,643          | 36.24%            |
| Jail                                       | 990,178               | 1,074,865             | 848,748               | 828,773               | (246,092)           | -22.90%           |
| Animal Control                             | 6,596                 | 7,100                 | 7,100                 | 3,000                 | (4,100)             | -57.75%           |
| Courts Maintenance                         | 355,846               | 316,000               | 348,000               | 310,133               | (5,867)             | -1.86%            |
| Construction Standards                     | 2,033,767             | 2,173,000             | 2,173,000             | 2,280,000             | 107,000             | 4.92%             |
| Emergency Management                       | 144,480               | 100,000               | 236,005               | 120,500               | 20,500              | 20.50%            |
| Emergency Medical Services                 | 4,789,935             | 4,610,305             | 5,090,745             | 4,670,541             | 60,236              | 1.31%             |
| Emergency 911 Telephone Systems            | 686,180               | 755,724               | 755,724               | 699,367               | (56,357)            | -7.46%            |
| <b>TOTAL</b>                               | <b>\$ 10,977,657</b>  | <b>\$ 10,967,419</b>  | <b>\$ 11,846,664</b>  | <b>\$ 11,542,382</b>  | <b>\$ 574,963</b>   | <b>5.24%</b>      |
| <b>ECONOMIC &amp; PHYSICAL DEVELOPMENT</b> |                       |                       |                       |                       |                     |                   |
| Planning & Development                     |                       |                       |                       |                       |                     |                   |
| Planning                                   | \$ 34,625             | \$ 85,771             | \$ 85,771             | \$ 85,851             | \$ 80               | 0.09%             |
| Community Development                      | 188,538               | 168,790               | 376,064               | 195,845               | 27,055              | 16.03%            |
| Soil & Water Conservation                  | 30,275                | 30,450                | 36,950                | 30,275                | (175)               | -0.57%            |
| Zoning Administration                      | 30,595                | 24,100                | 24,100                | 24,700                | 600                 | 2.49%             |
| Educational Farm                           | -                     | 5,000                 | 5,000                 | -                     | (5,000)             | -100.00%          |
| Economic Development Incentives            | -                     | -                     | 400,000               | -                     | -                   | 0.00%             |
| <b>TOTAL</b>                               | <b>\$ 284,033</b>     | <b>\$ 314,111</b>     | <b>\$ 927,885</b>     | <b>\$ 336,671</b>     | <b>\$ 22,560</b>    | <b>7.18%</b>      |

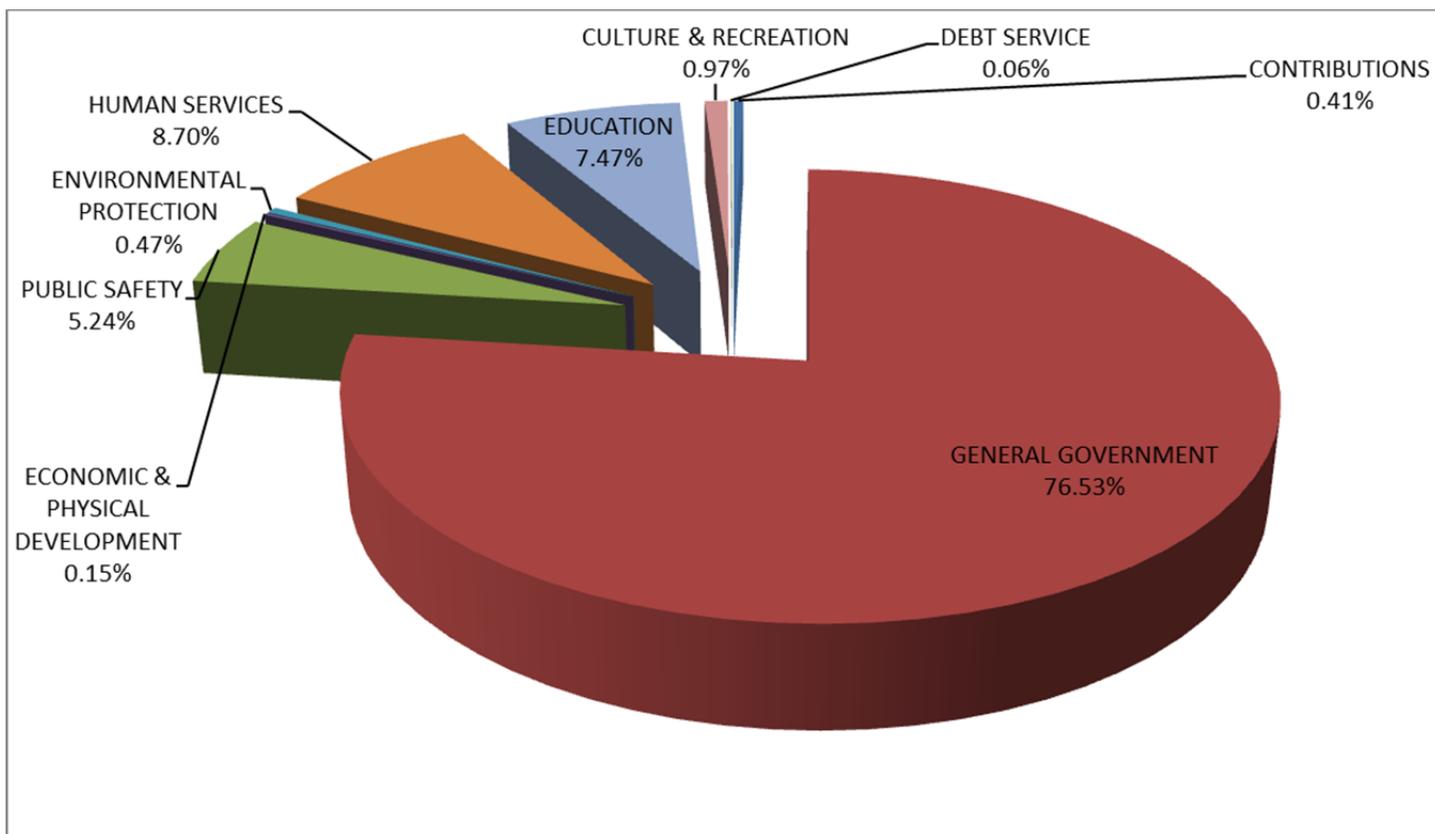
# Budget Summary

## REVENUES BY FUNCTION AND DEPARTMENT ALL FUNDS

|                                          | FY 2013<br>ACTUAL     | FY 2014<br>ADOPTED    | FY 2014<br>REVISED    | FY 2015<br>ADOPTED    | ADOPTED<br>CHANGE     | PERCENT<br>CHANGE |
|------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------|
| <b>ENVIRONMENTAL PROTECTION</b>          |                       |                       |                       |                       |                       |                   |
| Landfill                                 | \$ 996,871            | \$ 926,000            | \$ 1,024,389          | \$ 919,400            | \$ (6,600)            | -0.71%            |
| Waste Reduction                          | 226,935               | 107,000               | 166,499               | 120,000               | 13,000                | 12.15%            |
| <b>TOTAL</b>                             | <b>\$ 1,223,806</b>   | <b>\$ 1,033,000</b>   | <b>\$ 1,190,888</b>   | <b>\$ 1,039,400</b>   | <b>\$ 6,400</b>       | <b>0.62%</b>      |
| <b>HUMAN SERVICES</b>                    |                       |                       |                       |                       |                       |                   |
| Veterans Services                        | \$ 1,702              | \$ 1,000              | \$ 1,450              | \$ 1,702              | \$ 702                | 70.20%            |
| Cooperative Extension                    | 34,386                | 56,030                | 93,880                | 60,239                | 4,209                 | 7.51%             |
| Human Services                           |                       |                       |                       |                       |                       |                   |
| Administration                           | -                     | -                     | 212,334               | 73,750                | 73,750                | 0.00%             |
| Transportation                           | 2,482,958             | 2,035,960             | 2,039,490             | 1,842,480             | (193,480)             | -9.50%            |
| Public Assistance                        | 23,911                | -                     | -                     | -                     | -                     | 0.00%             |
| Child Welfare                            | 3,686,366             | 3,226,717             | 3,263,787             | 3,326,444             | 99,727                | 3.09%             |
| Child Support Enforcement                | 1,209,298             | 1,251,000             | 1,251,000             | 1,165,764             | (85,236)              | -6.81%            |
| Economic Services                        | 8,782,104             | 10,788,868            | 9,813,868             | 10,360,679            | (428,189)             | -3.97%            |
| Community Alternatives Program           | 1,270,431             | 1,384,748             | 1,384,748             | 1,251,833             | (132,915)             | -9.60%            |
| Adult and Family Services                | 2,105,082             | 687,766               | 687,766               | 587,012               | (100,754)             | -14.65%           |
| Nutrition                                | 198,683               | 190,815               | 173,760               | 163,082               | (27,733)              | -14.53%           |
| Senior Services                          | 408,754               | 414,144               | 459,865               | 336,274               | (77,870)              | -18.80%           |
| <b>TOTAL</b>                             | <b>\$ 20,203,675</b>  | <b>\$ 20,037,048</b>  | <b>\$ 19,381,948</b>  | <b>\$ 19,169,259</b>  | <b>\$ (867,789)</b>   | <b>-4.33%</b>     |
| <b>EDUCATION</b>                         |                       |                       |                       |                       |                       |                   |
| Cabarrus County Schools Capital          | \$ -                  | \$ -                  | \$ 1,813,195          | \$ -                  | \$ -                  | 0.00%             |
| Kannapolis City Schools Capital          | -                     | -                     | 400,472               | -                     | -                     | 0.00%             |
| Rowan Cabarrus Community College Capital | -                     | -                     | 1,064,826             | -                     | -                     | 0.00%             |
| Sales Tax - 1/2 Cent Article 40          | 2,178,066             | 2,171,388             | 2,171,388             | 2,236,530             | 65,142                | 3.00%             |
| Sales Tax - 1/2 Cent Article 42          | 5,169,449             | 5,049,505             | 5,049,505             | 5,200,990             | 151,485               | 3.00%             |
| Sales Tax - 1/2 Cent Article 46          | 5,978,544             | 5,940,197             | 5,940,197             | 6,118,403             | 178,206               | 3.00%             |
| Lottery Proceeds                         | 7,307,518             | 4,911,790             | 4,911,790             | 2,200,000             | (2,711,790)           | -55.21%           |
| COPS 2009                                | 1,912,810             | 2,188,834             | 2,188,834             | -                     | (2,188,834)           | -100.00%          |
| QSCB Subsidy                             | 770,920               | 703,850               | 703,850               | 712,331               | 8,481                 | 1.20%             |
| <b>TOTAL</b>                             | <b>\$ 23,317,308</b>  | <b>\$ 20,965,564</b>  | <b>\$ 24,244,057</b>  | <b>\$ 16,468,254</b>  | <b>\$ (4,497,310)</b> | <b>0.00%</b>      |
| <b>CULTURE &amp; RECREATION</b>          |                       |                       |                       |                       |                       |                   |
| Active Living & Parks                    |                       |                       |                       |                       |                       |                   |
| Parks                                    | \$ 341,972            | \$ 289,600            | \$ 366,557            | \$ 360,400            | \$ 70,800             | 24.45%            |
| Senior Centers                           | 260,284               | 251,303               | 263,444               | 229,208               | (22,095)              | -8.79%            |
| Library System                           | 513,083               | 316,527               | 673,872               | 320,227               | 3,700                 | 1.17%             |
| Arena & Events Center                    | 777,607               | 792,830               | 978,818               | 599,109               | (193,721)             | -24.43%           |
| Fair                                     | 700,791               | 628,000               | 628,000               | 628,000               | -                     | 0.00%             |
| Convention & Visitors Bureau             | 102,085               | 95,000                | 10,000                | 10,000                | (85,000)              | -89.47%           |
| <b>TOTAL</b>                             | <b>\$ 2,695,822</b>   | <b>\$ 2,373,260</b>   | <b>\$ 2,920,691</b>   | <b>\$ 2,146,944</b>   | <b>\$ (226,316)</b>   | <b>-9.54%</b>     |
| <b>DEBT SERVICE</b>                      |                       |                       |                       |                       |                       |                   |
| Non-Education Debt Services              | \$ 73,179,574         | \$ 629,623            | \$ 664,759            | \$ 136,624            | \$ (492,999)          | -78.30%           |
| <b>TOTAL</b>                             | <b>\$ 73,179,574</b>  | <b>\$ 629,623</b>     | <b>\$ 664,759</b>     | <b>\$ 136,624</b>     | <b>\$ (492,999)</b>   | <b>-78.30%</b>    |
| <b>ALL FUNDS</b>                         |                       |                       |                       |                       |                       |                   |
| <b>GRAND TOTAL</b>                       | <b>\$ 300,585,066</b> | <b>\$ 226,043,795</b> | <b>\$ 266,372,654</b> | <b>\$ 220,454,949</b> | <b>\$ (5,588,846)</b> | <b>-2.47%</b>     |

# Budget Summary

**FY 15 REVENUES BY FUNCTION  
ALL FUNDS**



| REVENUE FUNCTION                | REVENUE DESCRIPTION                                                        | FY 2015 ADOPTED       |
|---------------------------------|----------------------------------------------------------------------------|-----------------------|
| CONTRIBUTIONS                   | Transfers and external agencies                                            | \$ 899,500.00         |
| GENERAL GOVERNMENT              | Administrative, legal, financial, and other support for County departments | 168,715,915           |
| PUBLIC SAFETY                   | Protect safety                                                             | 11,542,382            |
| ECONOMIC & PHYSICAL DEVELOPMENT | Orderly growth and enhancement of economic and physical environments       | 336,671               |
| ENVIRONMENTAL PROTECTION        | Environmental protection of the County                                     | 1,039,400             |
| HUMAN SERVICES                  | Access to healthcare, employment training, and other social services       | 19,169,259            |
| EDUCATION                       | Local public education institutions, including debt                        | 16,468,254            |
| CULTURE & RECREATION            | Community recreation and education                                         | 2,146,944             |
| DEBT SERVICE                    | Debt services excluding education                                          | 136,624               |
| <b>TOTAL</b>                    |                                                                            | <b>\$ 220,454,949</b> |

# Budget Summary

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## REVENUES SUMMARY

The County receives revenue from many sources. These revenues can be affected by an array of external factors. In the past, before the onset of the current economic downturn, being a part of the Charlotte metropolitan statistical area (MSA) benefited Cabarrus County. During national and state declining economic conditions, the County continued to experience economic growth which enabled continued increases in revenue sources such as sales tax and property tax. Fortunately as the MSA recovers, Cabarrus County too is recovering.

The County is committed to a strategic, conservative approach in evaluating both revenue and expenditures for fiscal solutions. To estimate revenue for the coming year, the County Manager and Finance Department consult with the Tax Administrator, other department heads, and state economists. Management reviews County revenue collection trends over the past several years, anticipated growth, and any known external factors that need to be considered in finalizing revenue projections.

The projection of revenues for FY 15 is based on growth in property tax revenues, an increase in Ambulance fees, Register of Deeds and Building Permit fees, growth in sales taxes, and removal of all one time revenues from the FY 14 budget. Further details can be found in the Five-Year Plan section of this document.

Revenue sources have been grouped into the following eight categories:

### **Ad Valorem (Property) Taxes**

Ad valorem (property) tax revenues are generally estimated in the budget process by analyzing current values of property during February through April each year. The values are reviewed for reasonableness, known external factors, and historical patterns of taxpayer appeals of these values. Then the values are used to calculate the revenue generated by applying the tax rate and collection percentage. This process is repeated several times up to the adopted budget process to ensure the latest values are used for the budget process. Over the past several years property tax valuations had shown steady growth, however the revaluation for FY 2013 resulted in a decrease to the valuation of 12.34%. Fortunately the values improved during FY 14 and are expected to continue to improve in FY 15 and will provide additional revenues to the County.

FY 15 property tax revenue is based on a proposed tax rate of \$0.70 per \$100 of assessed valuation, the same as the FY 14 rate. The total taxable property value is estimated at \$19,364,626,398, a 2.3% increase from FY 14. Ad valorem (property) tax value also includes \$1.5 billion in motor vehicles, with the remainder real, personal and public service property. North Carolina General Statutes require that estimated percentage of property tax collections cannot exceed the percentage of tax levy actually realized in cash for the preceding fiscal year. Based on that requirement, a collection rate of 89.19% was applied to tax calculations on motor vehicles and 97.29% on all other property, for a combined collection rate of 96.67%.

At the proposed rate, FY 15 property tax revenues, excluding motor vehicles, are estimated at \$121,357,066, or 2.9% above the FY 14 amended budget. Valuations for motor vehicles, however, have only increased .1% due largely to the new Tax and Tag Together system the state has implemented which uses a 6% lower values scale than Cabarrus County used. Therefore the budget for motor vehicle taxes for FY 15 is only \$ 9,452,923. This represents a decrease from the FY 14 of \$ 2,450,917. This is because the FY 14 budget included \$ 2,467,049 for four extra months of motor vehicle taxes as the program began to match up tag registrations with property tax payments. Previously the property taxes had been 90 days in arrears of tag registration. The one-time funding in FY 14 was used for one-time projects.

Other revenue items included in the Ad Valorem Taxes category include delinquent taxes and tax interest. All ad valorem budget estimates are based on actual value, along with current and prior year actual collections, and are only budgeted in the General Fund. Total revenues in this category are projected at \$133,866,989, which represents a

# Budget Summary

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\$174,697, (.13%) increase over the FY 14 budget. These revenues account for 60.72 % of total revenue in the FY 15 budget.

## Other Taxes

Overall, revenues from other taxes are projected at \$37,953,337, an increase of \$1,094,006 (2.97%) over FY 14. This category consists primarily of sales taxes, but also includes cable franchise fees, gross receipts tax, disposal tax on white goods, and in previous years, occupancy tax. Sales taxes are collected by the State and then returned to the County, less a collection fee, which is deducted before allocations are made.

There are four separate sales taxes. The proceeds of the 1% sales tax (Article 39) and ½% sales tax (Article 42) collected in Cabarrus County are all returned to the County (i.e., based on point-of-sale). The proceeds of the ½% sales tax (Article 40) on the other hand, are allocated among all the state's counties based on the portion of the state's total population that resides there. Effective October 2011, there was an additional ¼ cent Cabarrus County sales tax assessed (Article 46). These taxes are used to pay school debt service.

Sales tax is a very volatile revenue source due to the current economy of the community and other communities within the state. The County keeps a history of sales tax revenues collected over the past decade for estimation purposes and historical trends. Revenue estimates are projected utilizing the historical collections along with state provided estimates. The County does take a very conservative approach with this revenue estimate due to its tie to the local and state economy. Other revenues in this category are estimated using state estimates and historical trends.

Total sales tax is budgeted at \$ 37,207,422, a 3% % increase over FY 14. Two factors influence normal growth in sales tax. The first is growth in retail sales, which is based on economic activity, and the second is the volume of nonprofit refunds. The County receives notification of refunds as they occur with no ability to budget for their actual effects in advance.

Sales taxes, franchise fees, white good disposal taxes and gross receipts taxes are budgeted in the General Fund. All budget estimates are based on current and prior years' actual collections, and known external factors. This category comprises 17.22% of total revenues.

## Intergovernmental Revenues

Intergovernmental Revenues of \$ 19,811,099 in the General Fund, \$35,000 in the Landfill Fund and \$697,867 in the 911 Emergency Telephone Fund represent 9.32% of total revenues and consists primarily of state and federal grants. Approximately \$15.9 million is for human services activities, but also included are other state and federal grants such as 2011 A Subsidy funds (\$712,331) transportation grants (\$854,630), 911 subsidies (\$697,867), JCPC funding (\$295,111) child support enforcement revenues (\$211,500), court facility fees (\$310,133), state library grant (\$175,227), School Resource Officer funding (\$ 498,000), Medicaid Hold Harmless funding (\$ 375,000), Community Development funding (\$ 191,745) and some other governmental revenues not related to grants.

Though some state and federal funding has decreased due to state funding cuts and the federal sequestration, the overall category increased \$ 225,501. This relates primarily to the increase in School Resource Officer grant of \$ 234,840 and to our budgeting the Medicaid Hold Harmless funding of \$ 375,000 in FY 15. These funds had previously been too inconsistent to budget, but this year the state provided more information about what the County can expect and therefore we were comfortable budgeting this revenue. Some areas of decreased revenues are in human services related to Aging – Senior Services (\$78,070), Transportation (due to the loss of JARC grant \$ 194,480), and the jail due to the SCAAP grant being discontinued (\$ 98,915). The 911 Fund experienced a reduction of \$ 56,357 (7.47%) in this area as well.

# Budget Summary

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## Permits and Fees

Permit and fee revenues in the General Fund are anticipated to increase \$ 203,645 (5.03%) over the FY 14 adopted budget to \$ 4,254,445. This category accounts for 1.97% of total revenues. Revenues generated within this category are primarily attributable to two sources: Register of Deeds and building inspection fees.

Register of Deeds fees are for the recording and dissemination of records declined during the recession. They picked up in FY 13 and FY 14 and are expected to increase another \$56,800 in FY 15 to \$1,804,800. Likewise, based on recent trends, Construction Standards building inspection fees are projected to grow to \$2,240,000, a 6 % increase over FY 14 budget as amended.

Register of Deeds fees largely relate to the recording of documents, primarily around the sale of property or the refinancing of a mortgage. For Building Inspection fees (fees collected on the construction of a new home/facility or an addition to them), historical trends are kept to evaluate this revenue source but it's also estimated based on the number of building permits issued each year. In a growing community such as Cabarrus whose building permits generally increase each year in a healthy economy, it benefits the County to look at both historical trends plus current activity. Analysis of these factors is used to project the revenues for the annual budget process.

Other fees such as Solid Waste Franchise fees in the amount of \$ 25,000 and Waste Disposal fees in the amount of \$ 65,000 are budgeted in the Landfill Fund bringing the total of all Permits and Fees to \$4,344,445, 1.97% of the overall budget. All budget estimates are based on prior and current year expenditures, trends, and economic conditions.

## Sales and Service

Sales and Service revenues are derived from a wide variety of sources. They represent fees collected by various departments for goods and services rendered by them to the public, other governmental departments, or to other governments. Examples within this category include landfill tipping fees, EMS transport fees, deputy reimbursements, jail fees, tax collection fees, various recreation program participation fees (including the County Fair) and Medicaid reimbursements related to case management, CAP and transportation.

The primary revenue projection method used for sales and services is past history collections and evaluation of any new programs that the County adds. Fee schedules are tied to these revenues and these schedules are evaluated each year to ensure that the County is competitive and covering the cost of operating these programs.

Revenues in this category in the General Fund are projected to decrease from the FY14 Adopted Budget by \$ 160,645 in FY 15 to \$ 11,082,961. Since so many areas are included in this category some experienced increases and others decreases. The increases for this category include: deputy reimbursements of \$ 188,098, \$ 37,773 in Tax Collection, \$ 24,082 in Finance, \$ 20,800 in Active Living and Parks and \$60,236 from ambulance fees. Decreases in this area relate to CAP, \$ 169,220, \$ 94,900 in reductions in the Board of Election fees (since there are no city elections in FY 15), \$31,000 in Medicaid case management revenues, jail fees of \$ 199,073 (related primarily to the elimination of the ICE grant) and \$20,000 in Construction Standards collection fees.

This Category of revenues also includes \$ 794,400 in the Landfill Fund, \$616,500 in the Arena Fund, and \$7,851,654 in the Health Insurance Fund resulting in the total for all funds of \$ 20,345,515, or 9.23% of the overall budget.

# Budget Summary

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## Investment Earnings

Investment earnings are revenues earned on idle money held by the County for investment. Total investment income is expected to remain relatively flat. The \$145,000 proposed budget in the General Fund, \$1,000 in the Arena Fund, \$4,000 in the Health Insurance Fund and \$1,500 in the 911 Emergency Telephone Fund totals \$ 151,500 and amounts to 0.07% of the total budget.

This revenue estimate is based on idle funds of the County and the market rate of interest earned. Declining market conditions have caused interest rates to decline to the lowest levels in many years. As the market rebounds, the County can expect to earn more on these funds. In estimating this revenue, the County evaluates the current market interest rate, projected cash flow, and available idle funds.

## Miscellaneous

Miscellaneous revenues are those collected for activities of the County that are not specific in nature or do not easily fit into another category. Included in this category are donations, grants from non-governmental entities, and proceeds from the sale of fixed assets. The FY 15 budget for miscellaneous revenues includes \$111,923 in the General Fund, \$10,500 in the Arena fund, and \$ 100,000 in the Health Insurance Fund totaling \$ 222,423 or 0.10% of the total budget. This budget is amended during the fiscal year to appropriate donations and grants as they are received. However, where there may be regular miscellaneous revenues they are budgeted based on past history collections.

## Other Financing Sources

Other Financing Sources includes \$2,417,665 in the General Fund and \$609,109 in the Arena Fund and represents 1.37% of the budget. This category includes inter-fund transfers, debt and fund balance appropriations. In the General Fund, \$81,041 is projected as a contribution from the E911 Fund to finance the GIS Addressing Coordinator position and \$136,624 is included for debt service on 911 equipment. The General Fund also includes \$2.2 million in lottery proceeds to fund the retirement of debt service for public schools. The Arena Fund is projected to receive a contribution of \$205,000, from the Tourism Authority, \$ 46,279 from Fund Balance and \$357,830 from the General Fund.

The FY 15 amount declined \$5,672,344 from the FY 14 adopted budget and \$ 45,831,464 from the amended FY14 amount. This was primarily related to the fund balance appropriated in FY 14 of \$ 40,464,840 composed of \$ 29,506,500 to the Capital Reserve Fund for education, \$ 5,600,313 for APFO settlements from a lawsuit, \$ 5,101,101 in re-appropriations of FY 13 projects that were not completed by year end and \$ 256,926 in other approved one-time projects. The decrease also includes lottery revenue reductions of \$ 2,711,790 and a reduction of \$ 2,716,970 from the COPS financing. The lottery projections are based on progressively lower collections over the last few years as the state continues to change their policies regarding their allocation.



# Expenditures

# Budget Summary

FY 15 expenditures total \$220,454,949, a 2.47% or \$5,588,846 decrease from the adopted FY 14 budget. Expenditures are budgeted over nine (9) major service areas or functions: General Government, Culture and Recreation, Public Safety, Economic and Physical Development, Environmental Protection, Human Services, Education/School Debt, Other Debt Service, and Other Programs.

Significant changes in operations and capital expenditures are discussed after the following expenditure tables and charts:

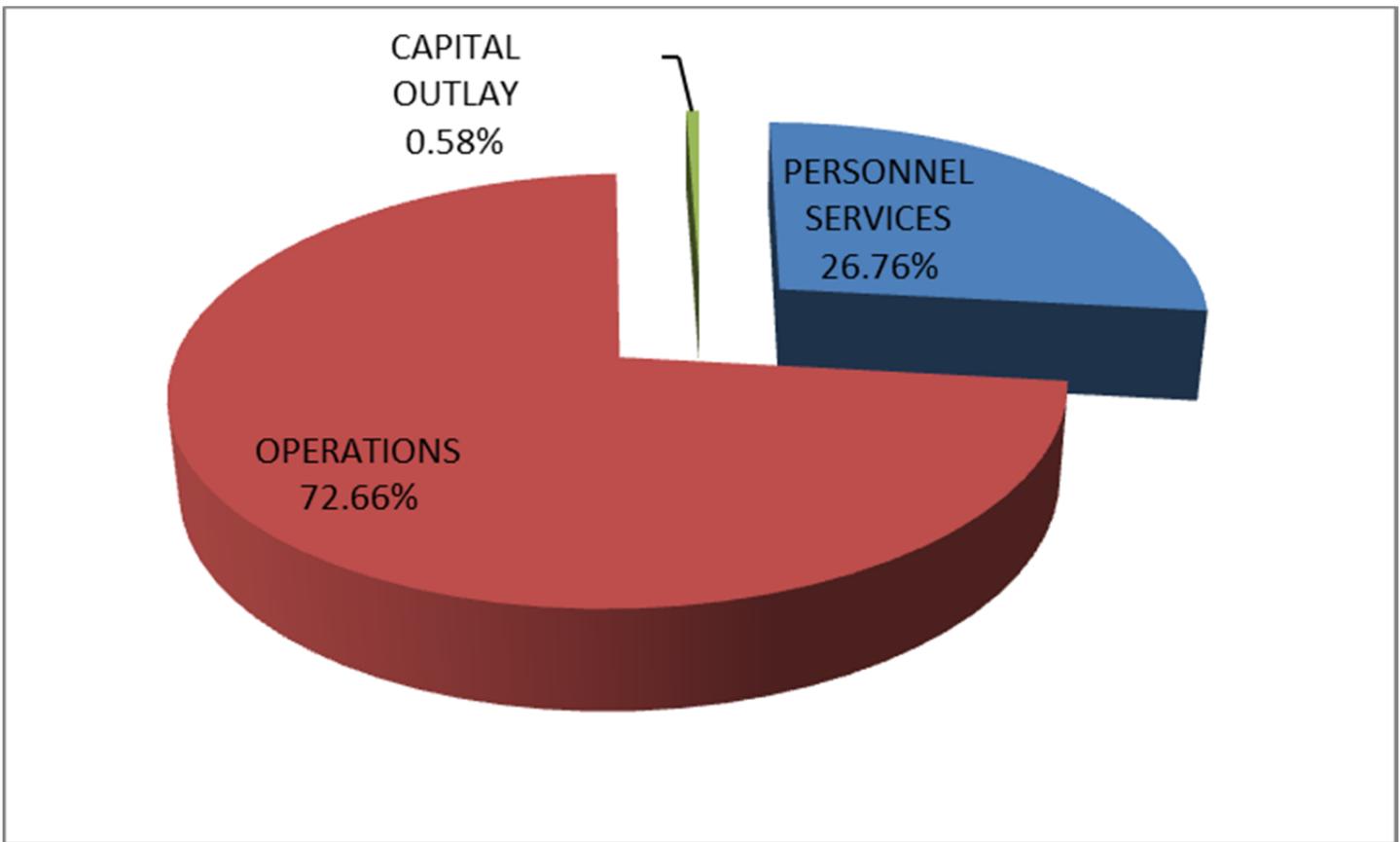
## EXPENDITURES BY CATEGORY

|                           | FY13<br>ACTUAL        | FY14<br>ADOPTED       | FY14<br>REVISED       | FY15<br>ADOPTED       | ADOPTED<br>CHANGE     | PERCENT<br>CHANGE |
|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------|
| <b>EXPENDITURE SOURCE</b> |                       |                       |                       |                       |                       |                   |
| PERSONNEL SERVICES        | \$ 55,567,648         | \$ 61,107,596         | \$ 61,197,224         | \$ 58,987,238         | \$ (2,120,358)        | -3.47%            |
| OPERATIONS                | 222,563,200           | 161,619,619           | 202,687,299           | 160,184,923           | \$ (1,434,696)        | -0.89%            |
| CAPITAL OUTLAY            | 2,117,605             | 3,316,580             | 2,488,132             | 1,282,788             | \$ (2,033,792)        | -61.32%           |
| <b>TOTAL</b>              | <b>\$ 280,248,453</b> | <b>\$ 226,043,795</b> | <b>\$ 266,372,654</b> | <b>\$ 220,454,949</b> | <b>\$ (5,588,846)</b> | <b>-2.47%</b>     |

The amount highlighted in FY 13 General Fund Operations includes \$72,479,619 for a refunding of debt. The amount in FY 14 includes \$40,464,840 of expenses funded with Fund Balance for: Transfer to the Capital Reserve Fund \$29.5 million, APFO settlements \$5.6 million and \$5.1 million in re-appropriations for FY 13 uncompleted projects.

# Budget Summary

FY15 EXPENDITURES BY CATEGORY  
ALL FUNDS



| EXPENDITURE SOURCE | EXPENDITURE DESCRIPTION                                                        | FY 2015 ADOPTED       |
|--------------------|--------------------------------------------------------------------------------|-----------------------|
| PERSONNEL SERVICES | Salaries and benefits for employees, contractors, consultants, auxiliary, etc. | \$ 58,987,238         |
| OPERATIONS         | Operating expenditures across the County                                       | 160,184,923           |
| CAPITAL OUTLAY     | All capital expenditures for the capital improvement plan, schools, etc.       | 1,282,788             |
| <b>TOTAL</b>       |                                                                                | <b>\$ 220,454,949</b> |

# Budget Summary

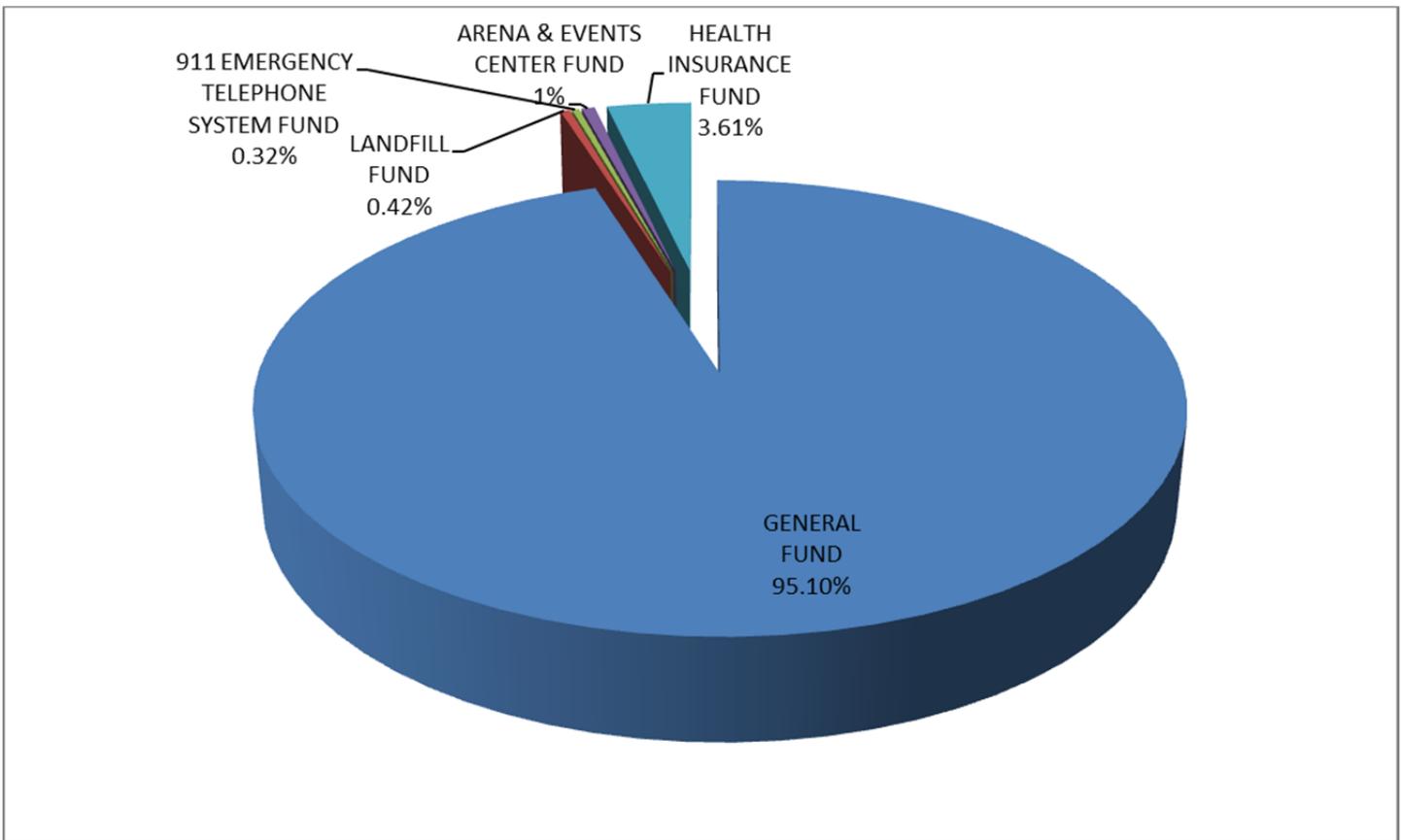
## EXPENDITURES BY FUND AND CATEGORY ALL FUNDS

|                                            | FY 2013<br>ACTUAL     | FY 2014<br>ADOPTED    | FY 2014<br>REVISED    | FY 2015<br>ADOPTED    | ADOPTED<br>CHANGE     | PERCENT<br>CHANGE |
|--------------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------|
| <b>GENERAL FUND</b>                        |                       |                       |                       |                       |                       |                   |
| PERSONNEL SERVICES                         | \$ 55,226,005         | \$ 60,752,139         | \$ 60,841,767         | \$ 58,608,881         | \$ (2,143,258)        | -3.53%            |
| OPERATIONS                                 | 211,862,828           | 149,392,293           | 190,260,596           | 149,751,750           | 359,457               | 0.24%             |
| CAPITAL OUTLAY                             | 2,113,894             | 3,316,580             | 2,488,132             | 1,282,788             | (2,033,792)           | -61.32%           |
| <b>TOTAL</b>                               | <b>\$ 269,202,727</b> | <b>\$ 213,461,012</b> | <b>\$ 253,590,494</b> | <b>\$ 209,643,419</b> | <b>\$ (3,817,593)</b> | <b>-1.79%</b>     |
| <b>LANDFILL FUND</b>                       |                       |                       |                       |                       |                       |                   |
| PERSONNEL SERVICES                         | \$ 237,289            | \$ 239,730            | \$ 239,730            | \$ 259,890            | \$ 20,160             | 8.41%             |
| OPERATIONS                                 | 842,802               | 686,270               | 784,659               | 659,510               | (26,760)              | -3.90%            |
| <b>TOTAL</b>                               | <b>\$ 1,080,090</b>   | <b>\$ 926,000</b>     | <b>\$ 1,024,389</b>   | <b>\$ 919,400</b>     | <b>\$ (6,600)</b>     | <b>-0.71%</b>     |
| <b>911 EMERGENCY TELEPHONE SYSTEM FUND</b> |                       |                       |                       |                       |                       |                   |
| OPERATIONS                                 | \$ 611,347            | \$ 755,724            | \$ 755,724            | \$ 699,367            | \$ (56,357)           | -7.46%            |
| CAPITAL OUTLAY                             | 3,711                 | -                     | -                     | -                     | -                     | 0.00%             |
| <b>TOTAL</b>                               | <b>\$ 615,058</b>     | <b>\$ 755,724</b>     | <b>\$ 755,724</b>     | <b>\$ 699,367</b>     | <b>\$ (56,357)</b>    | <b>-7.46%</b>     |
| <b>ARENA &amp; EVENTS CENTER FUND</b>      |                       |                       |                       |                       |                       |                   |
| PERSONNEL SERVICES                         | \$ 104,354            | \$ 115,727            | \$ 115,727            | \$ 118,467            | \$ 2,740              | 2.37%             |
| OPERATIONS                                 | 1,292,286             | 1,400,103             | 1,501,091             | 1,118,642             | (281,461)             | -20.10%           |
| <b>TOTAL</b>                               | <b>\$ 1,396,640</b>   | <b>\$ 1,515,830</b>   | <b>\$ 1,616,818</b>   | <b>\$ 1,237,109</b>   | <b>\$ (278,721)</b>   | <b>-18.39%</b>    |
| <b>HEALTH INSURANCE FUND</b>               |                       |                       |                       |                       |                       |                   |
| OPERATIONS                                 | \$ 7,953,938          | \$ 9,385,229          | \$ 9,385,229          | \$ 7,955,654          | \$ (1,429,575)        | -15.23%           |
| <b>TOTAL</b>                               | <b>\$ 7,953,938</b>   | <b>\$ 9,385,229</b>   | <b>\$ 9,385,229</b>   | <b>\$ 7,955,654</b>   | <b>\$ (1,429,575)</b> | <b>-15.23%</b>    |
| <b>ALL FUNDS</b>                           |                       |                       |                       |                       |                       |                   |
| <b>GRAND TOTAL</b>                         | <b>\$ 280,248,453</b> | <b>\$ 226,043,795</b> | <b>\$ 266,372,654</b> | <b>\$ 220,454,949</b> | <b>\$ (5,588,846)</b> | <b>-2.47%</b>     |

The amount highlighted in FY 13 General Fund Operations includes \$72,479,619 for a refunding of debt. The amount in FY 14 includes \$40,464,840 of expenses funded with Fund Balance for: Transfer to the Capital Reserve Fund \$29.5 million, APFO settlements \$5.6 million and \$5.1 million in re-appropriations for FY 13 uncompleted projects.

# Budget Summary

FY15 EXPENDITURES BY FUND  
ALL FUNDS



| EXPENSE SOURCE     | GENERAL FUND          | LANDFILL FUND     | 911 EMERGENCY TELEPHONE SYSTEM FUND | ARENA & EVENTS CENTER FUND | HEALTH INSURANCE FUND | ALL FUNDS TOTAL       |
|--------------------|-----------------------|-------------------|-------------------------------------|----------------------------|-----------------------|-----------------------|
| PERSONNEL SERVICES | \$ 58,608,881         | \$ 259,890        | \$ -                                | \$ 118,467                 | \$ -                  | \$ 58,987,238         |
| OPERATIONS         | \$ 149,751,750        | 659,510           | 699,367                             | 1,118,642                  | 7,955,654             | \$ 160,184,923        |
| CAPITAL OUTLAY     | \$ 1,282,788          | -                 | -                                   | -                          | -                     | \$ 1,282,788          |
| <b>TOTAL</b>       | <b>\$ 209,643,419</b> | <b>\$ 919,400</b> | <b>\$ 699,367</b>                   | <b>\$ 1,237,109</b>        | <b>\$ 7,955,654</b>   | <b>\$ 220,454,949</b> |

# Budget Summary

## EXPENDITURES BY FUNCTION AND DEPARTMENT ALL FUNDS

|                                 | FY 2013<br>ACTUAL    | FY 2014<br>ADOPTED   | FY 2014<br>REVISED   | FY 2015<br>ADOPTED   | ADOPTED<br>CHANGE     | PERCENT<br>CHANGE |
|---------------------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|-------------------|
| <b>CONTRIBUTIONS</b>            |                      |                      |                      |                      |                       |                   |
| Contribution to Other Funds     | \$ 1,955,791         | \$ 2,545,050         | \$ 33,629,550        | \$ 4,813,765         | \$ 2,268,715          | 89.14%            |
| Other Contributions             | 2,787,020            | 2,876,809            | 2,976,418            | 2,679,101            | (197,708)             | -6.87%            |
| <b>TOTAL</b>                    | <b>\$ 4,742,811</b>  | <b>\$ 5,421,859</b>  | <b>\$ 36,605,968</b> | <b>\$ 7,492,866</b>  | <b>\$ 2,071,007</b>   | <b>38.20%</b>     |
| <b>GENERAL GOVERNMENT</b>       |                      |                      |                      |                      |                       |                   |
| Board of Commissioners          | \$ 949,492           | \$ 986,022           | \$ 986,022           | \$ 902,795           | \$ (83,227)           | -8.44%            |
| County Manager                  | 685,030              | 722,691              | 722,691              | 558,266              | (164,425)             | -22.75%           |
| Communications & Outreach       | 279,444              | 340,201              | 348,601              | 334,476              | (5,725)               | -1.68%            |
| Human Resources                 | 581,372              | 627,537              | 628,537              | 517,855              | (109,682)             | -17.48%           |
| Tax Administration              |                      |                      |                      |                      |                       |                   |
| Assessor & Land Records         | 2,039,046            | 2,076,082            | 2,083,071            | 1,945,049            | (131,033)             | -6.31%            |
| Tax Collections                 | 884,855              | 1,033,785            | 1,033,785            | 1,010,186            | (23,599)              | -2.28%            |
| Board of Elections              | 716,999              | 861,492              | 861,492              | 701,086              | (160,406)             | -18.62%           |
| Register of Deeds               | 474,232              | 547,228              | 547,228              | 539,678              | (7,550)               | -1.38%            |
| Finance                         | 999,101              | 989,067              | 989,067              | 964,432              | (24,635)              | -2.49%            |
| Information Technology Services | 3,702,207            | 4,089,266            | 4,328,473            | 3,909,691            | (179,575)             | -4.39%            |
| Non-departmental                | 1,037,693            | 3,091,576            | 7,606,481            | 1,745,584            | (1,345,992)           | -43.54%           |
| Health Insurance                | 7,953,938            | 9,385,229            | 9,385,229            | 7,955,654            | (1,429,575)           | -15.23%           |
| General Services                |                      |                      |                      |                      |                       |                   |
| Administration                  | 1,475,896            | 2,119,037            | 2,083,037            | 1,746,212            | (372,825)             | -17.59%           |
| Grounds Maintenance             | 1,017,099            | 1,231,167            | 1,228,167            | 1,265,061            | 33,894                | 2.75%             |
| Sign Maintenance                | 161,791              | 174,290              | 174,290              | 166,775              | (7,515)               | -4.31%            |
| Building Maintenance            | 2,562,338            | 2,626,611            | 2,685,611            | 2,407,693            | (218,918)             | -8.33%            |
| Facility Services               | 1,215,624            | 1,366,102            | 1,371,631            | 1,256,123            | (109,979)             | -8.05%            |
| Fleet Maintenance               | 491,864              | 686,384              | 683,655              | 394,438              | (291,946)             | -42.53%           |
| <b>TOTAL</b>                    | <b>\$ 27,387,221</b> | <b>\$ 32,953,767</b> | <b>\$ 37,747,068</b> | <b>\$ 28,321,054</b> | <b>\$ (4,632,713)</b> | <b>-14.06%</b>    |
| <b>PUBLIC SAFETY</b>            |                      |                      |                      |                      |                       |                   |
| Sheriff                         |                      |                      |                      |                      |                       |                   |
| Administration & Operations     | \$ 10,271,282        | \$ 11,941,522        | \$ 12,484,856        | \$ 12,001,990        | \$ 60,468             | 0.51%             |
| Jail                            | 9,828,921            | 10,861,127           | 10,654,652           | 10,229,180           | (631,947)             | -5.82%            |
| Animal Control                  | 771,371              | 893,836              | 893,836              | 879,313              | (14,523)              | -1.62%            |
| Courts Maintenance              | 404,836              | 593,847              | 591,047              | 472,988              | (120,859)             | -20.35%           |
| Construction Standards          | 993,377              | 1,279,501            | 1,279,501            | 1,373,151            | 93,650                | 7.32%             |
| Emergency Management            | 925,632              | 885,223              | 1,021,228            | 819,304              | (65,919)              | -7.45%            |
| Emergency Medical Services      | 6,208,117            | 6,549,772            | 7,030,212            | 6,456,916            | (92,856)              | -1.42%            |
| Emergency 911 Telephone System  | 615,058              | 755,724              | 755,724              | 699,367              | (56,357)              | -7.46%            |
| <b>TOTAL</b>                    | <b>\$ 30,018,595</b> | <b>\$ 33,760,552</b> | <b>\$ 34,711,056</b> | <b>\$ 32,932,209</b> | <b>\$ (828,343)</b>   | <b>-2.45%</b>     |

# Budget Summary

## EXPENDITURES BY FUNCTION AND DEPARTMENT ALL FUNDS

|                                             | FY 2013<br>ACTUAL    | FY 2014<br>ADOPTED   | FY 2014<br>REVISED   | FY 2015<br>ADOPTED   | ADOPTED<br>CHANGE    | PERCENT<br>CHANGE |
|---------------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-------------------|
| <b>ECONOMIC &amp; PHYSICAL DEVELOPMENT</b>  |                      |                      |                      |                      |                      |                   |
| Planning & Development                      |                      |                      |                      |                      |                      |                   |
| Planning                                    | \$ 428,895           | \$ 507,640           | \$ 505,490           | \$ 490,203           | \$ (17,437)          | -3.43%            |
| Community Development                       | 319,576              | 350,277              | 557,551              | 372,502              | 22,225               | 6.34%             |
| Soil & Water Conservation                   | 219,566              | 229,156              | 235,656              | 220,979              | (8,177)              | -3.57%            |
| Zoning Administration                       | 207,268              | 221,582              | 221,457              | 192,596              | (28,986)             | -13.08%           |
| Educational Farm                            | -                    | 114,089              | 116,489              | -                    | (114,089)            | -100.00%          |
| Economic Development                        | 929,599              | 2,497,217            | 2,897,217            | 2,777,000            | 279,783              | 11.20%            |
| <b>TOTAL</b>                                | <b>\$ 2,104,905</b>  | <b>\$ 3,919,961</b>  | <b>\$ 4,533,860</b>  | <b>\$ 4,053,280</b>  | <b>\$ 133,319</b>    | <b>3.40%</b>      |
| <b>ENVIRONMENTAL PROTECTION</b>             |                      |                      |                      |                      |                      |                   |
| Landfill                                    | \$ 1,080,090         | \$ 926,000           | \$ 1,024,389         | \$ 919,400           | \$ (6,600)           | -0.71%            |
| Waste Reduction                             | 351,407              | 251,735              | 311,234              | 263,055              | 11,320               | 4.50%             |
| <b>TOTAL</b>                                | <b>\$ 1,431,497</b>  | <b>\$ 1,177,735</b>  | <b>\$ 1,335,623</b>  | <b>\$ 1,182,455</b>  | <b>\$ 4,720</b>      | <b>0.40%</b>      |
| <b>HUMAN SERVICES</b>                       |                      |                      |                      |                      |                      |                   |
| Veterans Services                           | \$ 226,193           | \$ 235,769           | \$ 236,219           | \$ 228,593           | \$ (7,176)           | -3.04%            |
| Other Human Services                        | 5,914,473            | 6,573,049            | 6,573,049            | 6,273,048            | (300,001)            | -4.56%            |
| Cooperative Extension                       | 312,007              | 400,696              | 440,821              | 400,447              | (249)                | -0.06%            |
| Human Services                              |                      |                      |                      |                      |                      |                   |
| Administration                              | 2,070,050            | 2,553,974            | 2,791,350            | 2,876,419            | 322,445              | 12.63%            |
| Transportation                              | 2,741,165            | 2,782,704            | 2,790,579            | 2,241,373            | (541,331)            | -19.45%           |
| Child Welfare                               | 6,587,407            | 7,545,689            | 7,582,759            | 7,097,382            | (448,307)            | -5.94%            |
| Child Support Enforcement                   | 1,262,794            | 1,469,257            | 1,469,257            | 1,349,749            | (119,508)            | -8.13%            |
| Economic Services                           | 11,667,509           | 14,531,126           | 13,604,526           | 13,972,656           | (558,470)            | -3.84%            |
| Community Alternatives Program              | 1,274,542            | 1,352,197            | 1,352,197            | 1,148,775            | (203,422)            | -15.04%           |
| Adult & Family Services                     | 2,470,939            | 2,211,908            | 2,211,908            | 2,086,206            | (125,702)            | -5.68%            |
| Nutrition                                   | 470,279              | 478,867              | 461,812              | 453,195              | (25,672)             | -5.36%            |
| Senior Services                             | 571,553              | 726,718              | 772,439              | 624,893              | (101,825)            | -14.01%           |
| <b>TOTAL</b>                                | <b>\$ 36,199,305</b> | <b>\$ 40,861,954</b> | <b>\$ 40,286,916</b> | <b>\$ 38,752,736</b> | <b>\$(2,109,218)</b> | <b>-5.16%</b>     |
| <b>EDUCATION</b>                            |                      |                      |                      |                      |                      |                   |
| Operating                                   |                      |                      |                      |                      |                      |                   |
| Cabarrus County Schools                     | \$ 46,383,037        | \$ 48,492,658        | \$ 49,233,175        | \$ 51,122,057        | \$ 2,629,399         | 5.42%             |
| Kannapolis City Schools                     | 6,243,232            | 6,410,375            | 6,508,266            | 6,732,392            | 322,017              | 5.02%             |
| Rowan Cabarrus Community College            | 1,889,254            | 1,932,829            | 1,932,829            | 2,007,829            | 75,000               | 3.88%             |
| Capital                                     |                      |                      |                      |                      |                      |                   |
| Cabarrus County Schools                     | 1,238,943            | 2,587,200            | 2,900,770            | 1,087,200            | (1,500,000)          | -57.98%           |
| Kannapolis City Schools                     | 592,896              | 116,800              | 517,272              | 116,800              | -                    | 0.00%             |
| Rowan Cabarrus Community College            | -                    | 213,000              | 1,277,826            | 100,000              | (113,000)            | -53.05%           |
| Debt                                        |                      |                      |                      |                      |                      |                   |
| Cabarrus County and Kannapolis City Schools | 32,864,018           | 32,058,211           | 32,058,211           | 31,272,053           | (786,158)            | -2.45%            |
| Rowan Cabarrus Community College            | 202,018              | 230,569              | 230,569              | 229,909              | (660)                | -0.29%            |
| <b>TOTAL</b>                                | <b>\$ 89,413,398</b> | <b>\$ 92,041,642</b> | <b>\$ 94,658,918</b> | <b>\$ 92,668,240</b> | <b>\$ 626,598</b>    | <b>0.68%</b>      |

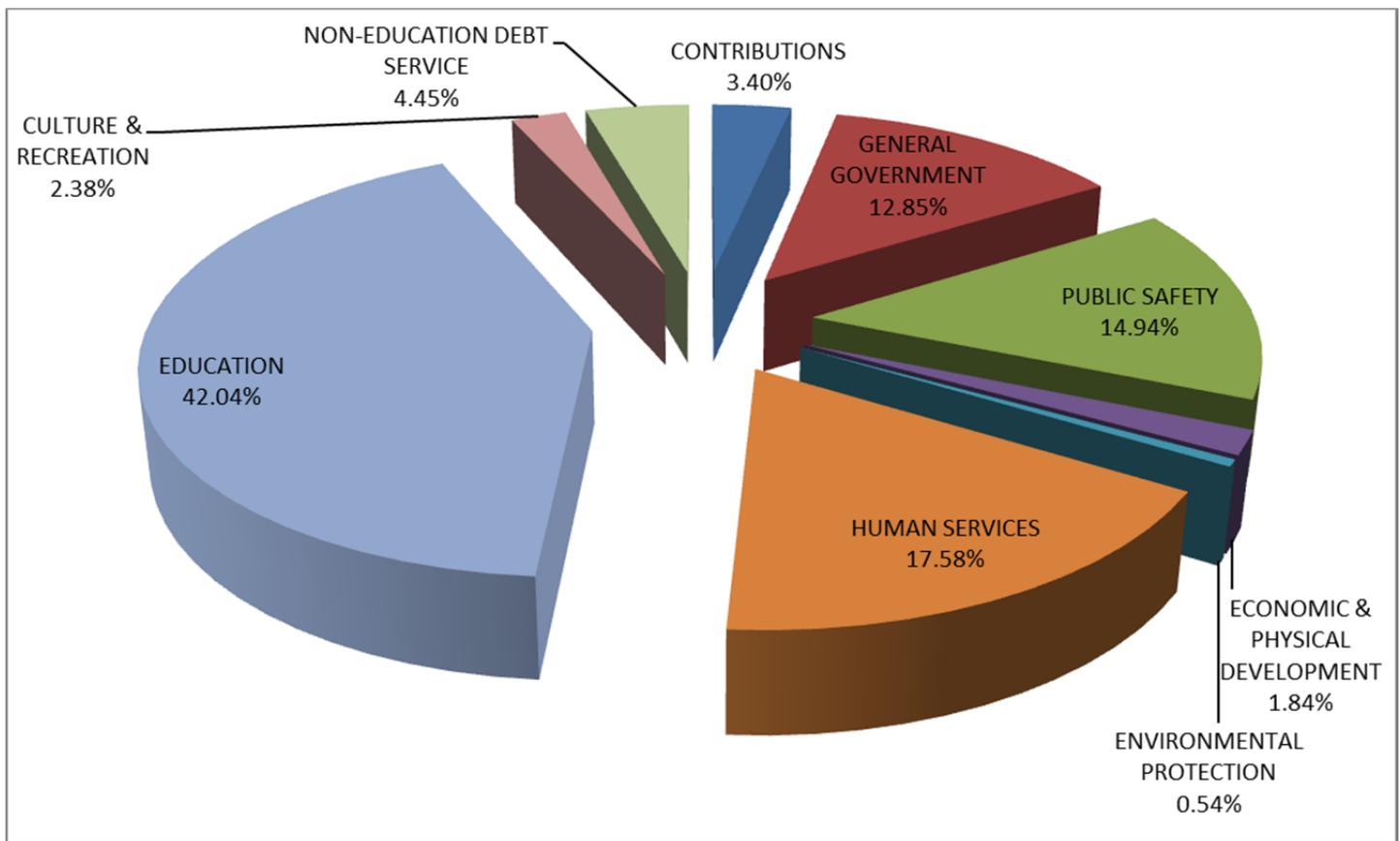
# Budget Summary

## EXPENDITURES BY FUNCTION AND DEPARTMENT ALL FUNDS

|                                      | FY 2013<br>ACTUAL     | FY 2014<br>ADOPTED    | FY 2014<br>REVISED    | FY 2015<br>ADOPTED    | ADOPTED<br>CHANGE     | PERCENT<br>CHANGE |
|--------------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|-------------------|
| <b>CULTURE &amp; RECREATION</b>      |                       |                       |                       |                       |                       |                   |
| Active Living & Parks                |                       |                       |                       |                       |                       |                   |
| Parks                                | \$ 1,360,697          | \$ 1,399,140          | \$ 1,476,097          | \$ 1,332,219          | \$ (66,921)           | -4.78%            |
| Senior Centers                       | 499,372               | 587,718               | 639,349               | 564,155               | (23,563)              | -4.01%            |
| Library System                       | 2,400,701             | 2,333,082             | 2,690,427             | 2,110,404             | (222,678)             | -9.54%            |
| Arena & Events Center                | 818,409               | 823,338               | 1,009,326             | 625,289               | (198,049)             | -24.05%           |
| Fair                                 | 573,230               | 597,492               | 597,492               | 601,820               | 4,328                 | 0.72%             |
| Convention & Visitor's Bureau        | 5,000                 | 95,000                | 10,000                | 10,000                | (85,000)              | -89.47%           |
| <b>TOTAL</b>                         | <b>\$ 5,657,409</b>   | <b>\$ 5,835,770</b>   | <b>\$ 6,422,691</b>   | <b>\$ 5,243,887</b>   | <b>\$ (591,883)</b>   | <b>-10.14%</b>    |
| <b>DEBT SERVICE</b>                  |                       |                       |                       |                       |                       |                   |
| Non-Education Debt Services          | \$ 83,293,311         | \$ 10,070,555         | \$ 10,070,555         | \$ 9,808,222          | \$ (262,333)          | -2.60%            |
| <b>TOTAL</b>                         | <b>\$ 83,293,311</b>  | <b>\$ 10,070,555</b>  | <b>\$ 10,070,555</b>  | <b>\$ 9,808,222</b>   | <b>\$ (262,333)</b>   | <b>-2.60%</b>     |
| <b>ALL FUNCTIONS AND DEPARTMENTS</b> |                       |                       |                       |                       |                       |                   |
| <b>GRAND TOTAL</b>                   | <b>\$ 280,248,453</b> | <b>\$ 226,043,795</b> | <b>\$ 266,372,654</b> | <b>\$ 220,454,949</b> | <b>\$ (5,588,846)</b> | <b>-2.47%</b>     |

# Budget Summary

## FY 15 EXPENDITURES BY FUNCTION ALL FUNDS



| EXPENDITURE FUNCTION            | EXPENDITURE DESCRIPTION                                                    | FY 2015 ADOPTED      |
|---------------------------------|----------------------------------------------------------------------------|----------------------|
| CONTRIBUTIONS                   | Transfers and external agencies                                            | \$7,492,866          |
| GENERAL GOVERNMENT              | Administrative, legal, financial, and other support for County departments | 28,321,054           |
| PUBLIC SAFETY                   | Protect safety                                                             | 32,932,209           |
| ECONOMIC & PHYSICAL DEVELOPMENT | Orderly growth and enhancement of economic and physical environments       | 4,053,280            |
| ENVIRONMENTAL PROTECTION        | Environmental protection of the County                                     | 1,182,455            |
| HUMAN SERVICES                  | Access to healthcare, employment training, and other social services       | 38,752,736           |
| EDUCATION                       | Local public education institutions, including debt                        | 92,668,240           |
| CULTURE & RECREATION            | Community recreation and education                                         | 5,243,887            |
| NON-EDUCATION DEBT SERVICE      | Debt services excluding education                                          | 9,808,222            |
| <b>TOTAL</b>                    |                                                                            | <b>\$220,454,949</b> |

# Budget Summary

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## EXPENDITURES SUMMARY

### Employee Compensation

The Cabarrus County Personnel Management Policy calls for annual cost-of-living salary adjustments (COLA) and for merit pay raises for employees based on performance. In FY 2013 due to the effects of the recession and declining tax revenues neither the COLA nor the merits were budgeted. The FY 14 budget returned to the County policy and provided for COLA and merit adjustments. The FY 15 adopted budget does not include a COLA or merits.

For FY 15, the Local Government Employees' Retirement System increased the annual local government employer contribution rate for law enforcement officers from 7.28% to 7.41%. The employer contribution rate for general employees will remain the same at 7.07%.

Employee Health Plan design changes, approved by the Board of Commissioners, implemented in FY2013 and FY2014 have helped reduce claims costs and avoid plan increases. Cost avoidance through plan changes in FY13 and FY14 were approximately \$3.7 million. Effective 7/1/14 the Board reduced the contribution per employee for health insurance from \$8,182 to \$ 6,800. As of 7/1/14, 942 employees and 90 retirees are insured under the plans, thus the cost reduction was over \$ 1.4 million and affected nearly every department. Contributions to Health Savings Accounts (HSA) for employees who participate in the consumer driven plan were reduced from \$1,000 to \$750 for FY 15. Contributions to the HRA for employees who participate in the Open Access Plan were reduced from \$ 300 to \$ 250 for FY 15.

On July 1, 2014 the County will close the Employee Health Center (EHC), which opened in August 2006. The EHC offered basic health care services (including a focus on prevention and healthy lifestyles) to all full-time Cabarrus County employees, retirees, spouses, and dependents that were enrolled in the County's health care plan, without the requirement of employee co-payments. The EHC was funded through the self-funded hospitalization fund, which pays for all employee health care costs.

Required physicals for newly hired employees in certain departments, drug testing, vaccines, and worker compensation physician visits previously performed by the EHC will be contracted to other providers.

Fortunately Cabarrus County was honored as *Charlotte Business Journal's* 4th annual Healthiest Employers of Greater Charlotte, 4<sup>th</sup> place. Pam Dubois, the Deputy County Manager also received the honor of the Healthiest CEO Award.

### General Government

The General Government Service area accounts for services provided by the County for the benefit of the public and the governmental body as a whole. This service area encompasses the Board of Commissioners, County Manager, Communications and Outreach, Human Resources, Tax Collection and Administration, Board of Elections, Register of Deeds, Finance, Information Services, General Services, Health Insurance, Non-departmental expenses and the Capital Improvement Program. Spending in this service area is expected to decrease in every department totaling \$4,632,713 from the adopted FY 14 amount to \$28,321,054. The decrease from the revised budget is \$ 9,426,014. General Government spending comprises 12.85 % of the total budget.

The larger decreases from the adopted budget relate to the areas of health insurance (\$ 1,429,575) and non-departmental reductions of \$ 1,345,992. Non-departmental reductions of \$ 5,860,897 from the revised budget relate to the APFO settlements budgeted in FY 14 for \$ 5,600,313. The reduction from the adopted budget relates to the reduction of salary adjustments from \$550,000 in FY 14 to \$15,000 in FY 15, the elimination of the fuel, legal and insurance settlement contingencies totaling \$250,000 and the reduction of the Board contingency by \$378,428 to \$ 900,000. The contingency held funding for additional enrollment in FY 14 as well as for state school salary increase

# Budget Summary

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matches. Other areas of large decreases include: Information and Technology Services (ITS) \$ 179,575 comprised largely of reductions in Minor technology expenditures; General Services which reduced \$372,825 related to the reduction of \$ 350,000 in the power budget; Building Maintenance reductions of \$ 218,918 in various maintenance projects; Fleet Maintenance reductions of \$ 291,946 due to reductions in motor vehicles purchases of \$ 222,000; County Manager reductions of \$ 164,425 which relates to the elimination of a Deputy County Manager position; Board of Elections reductions of \$160,406 due to fewer elections to be held in FY 15 and Human Resources, \$ 109,682 which includes the elimination of the wellness coordinator and the salary survey ( which is conducted every two years).

## Culture & Recreation

Culture and Recreation expenditures are those that provide County residents with opportunities and facilities for cultural, recreational and educational programs. These programs include County libraries, the Active Living and Parks Department, the County Fair and the Arena & Events Center. The FY 15 adopted budget of \$5,243,887 represents a \$591,883 (10.14%) decrease from the adopted FY 14 budget. Decreases related to the Active Living and Parks department can be attributed to the one-time cost for the Parks Master Plan in FY 14 of \$ 75,000 and the reduction of .567 FTE in part-time parks staff. The library eliminated the \$ 63,481 LSTA grant and the corresponding staff from the FY 15 budget as it was a grant for one year only ( it was not a part of the original FY 14 adopted budget). In addition four staff positions from the Concord library were eliminated. Decreases related to the Arena Fund in the amount of \$ 278,721 relate primarily to the reduction of the operational costs /staff for SMG by \$ 124,710, reductions to buildings and grounds of \$ 73,339 and the elimination of \$ 85,000 for event expenses. The budget for Culture and Recreation equals 2.38 % of total spending.

## Public Safety

Public Safety expenditures provide for the safety and security of the public. Included in the Public Safety service area are the County Sheriff, Jail, Animal Control, Courts, Construction Standards, Emergency Management, Emergency Medical Services, and the 911 Emergency Telephone System Fund. Budgeted expenditures for FY 15 total \$32,932,209, a \$ 828,343 (2.45%) decrease from FY 14 adopted levels and \$ 1,778,847 from FY 14 revised amounts.

Public Safety spending equates to approximately 14.94 % of the adopted budget for the upcoming fiscal year. The change in expense levels is due to increases associated with an additional \$93,650 in the Construction Standards area related to two new FTE's, a plan reviewer and a permit clerk. These were added to provide support to the department as three inspectors were added in FY 14 with no supporting staff. The cost of these positions was offset by increases in fee revenues. An area of service increase is in EMS which added a co-station on Weddington Road at a cost of \$ 90,700: \$54,250 in personnel and \$ 36,450 in operational expenses. This new facility is expected to open in the fourth quarter of FY 15. These increases were offset by decreases in motor vehicles of \$ 126,000 (the department will only purchase new chassis and keep the boxes of the units) and decreases in health insurance of \$ 80,460. Overall, the EMS department expenses decreased \$ 92,856. The Sheriff Admin and Operations area increased \$60,468 over the prior adopted budget and relates primarily to the costs of the nine School Resource Officers at \$ 498,000 added in the last quarter of FY 14 which are offset by the decreased health insurance costs of \$ 121,077, overtime budget reductions of \$ 42,000, \$232,000 in reductions in motor vehicles and a \$ 33,975 reduction in service contracts.

The largest decreases in this category relate to reductions in the Jail of \$ 631,947, (composed primarily of reduction in overtime (\$ 50,000), health insurance (\$ 186,921) food (\$ 58,000), minor technology (\$ 50,756), purchased services (\$ 110,002), ICE fuel (\$75,400) and ICETR auxiliary personnel (\$181,552). There was an increase in equipment and furniture at the jail to replace a food steamer at \$ 35,000. Reductions in Emergency Management of \$ 65,919 (comprised primarily of \$30,000 in fire department staff grant reductions and \$30,269 in consultant reductions), and reductions in the Courts area of \$120,859 related primarily to buildings and grounds reductions

# Budget Summary

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## **Economic and Physical Development**

Expenditures in the Economic and Physical Development service area provide for the orderly planning of growth and development within the County, along with incentives to drive economic growth. Programs budgeted within the Economic and Physical Development service areas include: Planning and Development, Community Development, Soil and Water Conservation, Zoning Administration, Educational Farm and Economic Development Incentives. Spending within this service area is projected to increase \$ 133,319 (3.4 %) from the adopted budget to \$4,053,280. This change is driven by the increase in economic development incentive grants previously awarded of \$ 279,783 and the elimination of the Educational Farm of \$ 114,089. These services account for approximately 1.84 % of total spending for FY 15.

## **Human Services**

Human Services expenditures are those with a purpose of promoting the general health and well being of the individuals within the community. Budgeted at \$ 38,752,736, Human Services accounts for 17.58 % of the adopted total spending for FY 15. This spending level represents a decrease of \$ 2,109,218 (5.16 %) from the FY 14 adopted budget. All areas of human services experienced decreased budgets with the exception of Administration. In FY 15, the County used the budget template which makes allocations to administration advisable after earnings caps are met. The larger decreases are: Child Welfare \$ 448,307; Transportation \$ 541,331; Economic Services \$ 558,470, CAP \$ 203,422; Adult and Family Services, \$ 125,702, Senior Services \$ 101,825 and the contribution to the Cabarrus Health Alliance \$ 300,000. In FY 14 the Board provided for \$ 300,000 in one-time funding for the CHA in order to provide them time to adjust to other funding cuts.

The federal sequestration was considered in the budgeting of revenues for these programs as well as state level cuts. Since the state budget template was used to assist with the budget we anticipate this will result in increased accuracy of both revenue and expenditure budgets for the Department of Human Services. The Human Services service area includes Veterans Services, Transportation, Other Human Services (which includes the Cabarrus Health Alliance and mental health services), Cooperative Extension Services, Social Services, and Aging Services.

## **Environmental Protection**

Environmental Protection services provide for environmental safety and quality and include the Landfill and Waste Reduction Departments. This service area represents approximately .54 % of the total budget. Total spending within this function is \$1,182,455, a \$ 4,720 and .40% increase from the adopted FY 14 budget.

## **Education / School Debt**

By far the largest service area within the budget is Education/School Debt. This service area funds two public school systems and one community college. It also funds debt associated with the acquisition and construction of capital assets for the school systems and the community college. Total spending within this function is \$ 92,668,240, an increase of .68% from the FY 14 adopted budget and represents 42.04 % of the FY 15 adopted total spending. Current expense funding for the schools was increased 5.38% or \$2,951,416: \$ 2,563,302 in order to provide funding for a 1% raise to staff earning less than \$ 70,000 per year and to fund 50% of estimated increased student enrollment including charter school students. An additional \$ 388,114 was provided to increase building maintenance funding

Rowan Cabarrus Community College current expense budget was increased \$ 75,000 in order to address their increased rent until the Cosmetology school can be moved.

# Budget Summary

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## Contributions

The category of spending known as Contributions includes contributions to other agencies, and contributions to other funds. The FY 15 adopted budget for Contributions increased from the adopted budget by \$2,071,007 (38.2%) to \$7,492,866. This increase is primarily due to \$ 3,920,112 that is funded for school capital project needs. This increase is offset by a decrease in the contribution to the Arena Fund of \$ 335,000, the elimination of the contribution of \$25,000 to Community Development, \$ 125,000 to the Soil and Water Fund and \$ 332,000 to the EDC. The only area of increase was the contribution to the Pension Trust Fund which increased \$ 78,603 based on the actuarially determined ARC for the Plan. The decrease from the revised budget was \$ 29,113,102 and is related primarily to the FY 14 budget for contribution to the Capital Reserve Fund of \$ 32,329,500. This service area accounts for 3.4 % of the FY 15 adopted budget.

## Other Debt Service

Other Debt Service functional area, accounts for principal and interest payments on debt, other than school debt, for the acquisition and construction of capital assets. Funding of \$9,808,222 represents 4.45% of the total budget, and a \$262,333 (2.6%) reduction from the FY 14 revised budget.

