



# Revenues

# Budget Summary

Cabarrus County appropriates annual budgets for the following funds: General Fund, Landfill Fund, 911 Emergency Telephone Fund, Arena and Events Center Fund, and the Health Insurance Fund. Information found in this section is presented on a summary level—details are provided on the Program Summary pages within the various service area sections of this document.

The FY 2014 proposed budget totals \$226,043,795. This total represents an increase of \$7,079,937, or 3.23% above the FY 2013 budget as amended.

General Fund expenditures and revenues are budgeted at \$213,461,012, a 2.81% increase above the FY 2013 amended budget.

The Landfill Fund budget totals \$926,000, a decrease of \$344,200 (27.10%) below the FY 2013 amended budget.

The 911 Emergency Telephone Fund expenditures and revenues are budgeted at \$755,724, which represents a 10.06% increase from the FY 2013 amended budget.

The Arena and Events Center Fund is budgeted at \$1,515,830, a decrease of 8.26% from the FY 2013 amended budget. This fund includes the County Fair as well as the Arena, which is managed under contract with a private management company, SMG.

Health Insurance expenditures and revenues are budgeted at \$9,385,229, a \$ 1,666,127 (21.58%) increase to the FY 2013 budget as amended. The chart below presents a side-by-side comparison of the revenues by source for the past two years.

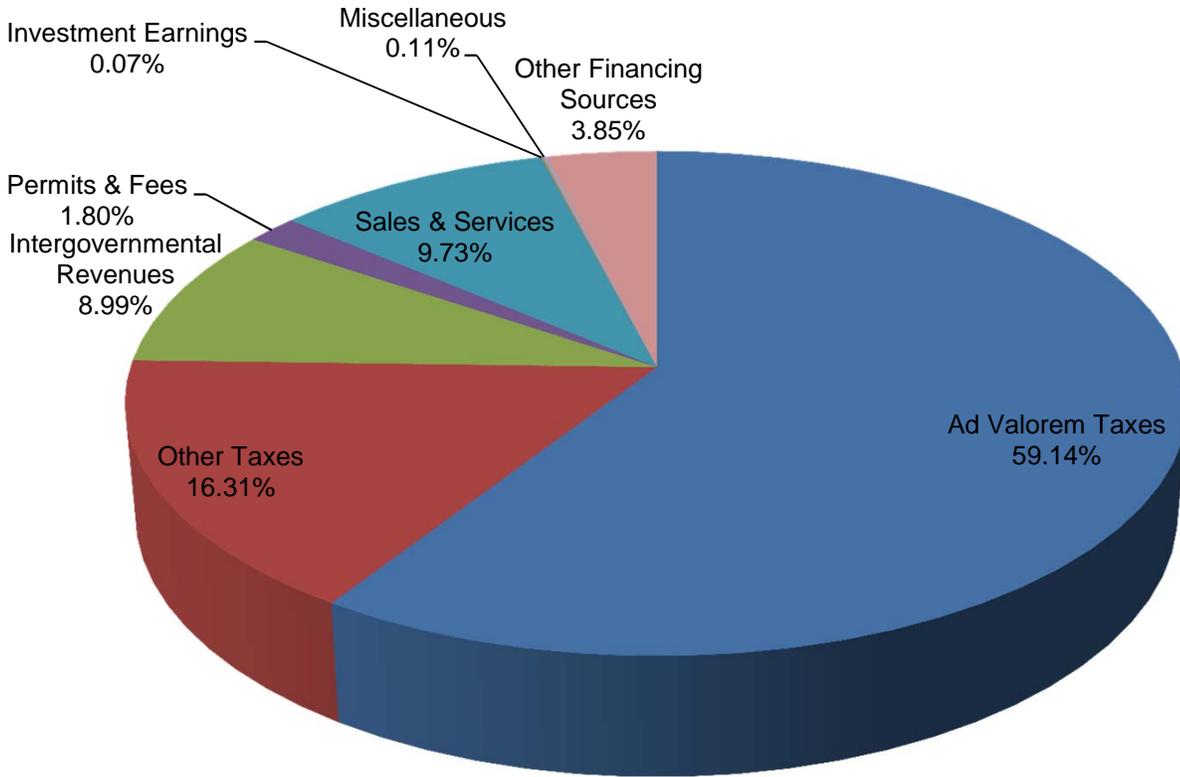
## REVENUES BY SOURCE

	FY 2012 Actual	FY 2013 Amended	FY 2014 Adopted	Dollar Change	Percent Change
<b>All Funds</b>					
Ad Valorem Taxes	131,847,712	127,412,626	133,692,292	6,279,666	4.93%
Other Taxes	34,360,229	31,515,652	36,859,331	5,343,679	16.96%
Intergovernmental Revenues	21,168,480	21,083,444	20,318,465	(764,979)	-3.63%
Permits & Fees	3,556,244	2,940,296	4,075,800	1,135,504	38.62%
Sales & Services	19,792,073	19,184,003	21,994,835	2,810,832	14.65%
Investment Earnings	4,434,762	151,000	151,000	-	0.00%
Miscellaneous	709,447	260,003	252,954	(7,049)	-2.71%
Other Financing Sources	<i>48,206,422</i>	16,416,834	8,699,118	(7,717,716)	-47.01%
<b>Total</b>	<b>\$264,075,368</b>	<b>\$218,963,858</b>	<b>\$226,043,795</b>	<b>\$7,079,937</b>	<b>3.23%</b>

*The italicized boxed figure includes \$37,431,142 for refunding of debt.*

# Budget Summary

**FY14 REVENUES BY SOURCE  
ALL FUNDS**



Ad Valorem Taxes	Revenue derived from property tax	\$ 133,692,292
Other Taxes	Tax revenues distributed to the County that are collected for sales taxes, cable franchise fees, etc.	36,859,331
Intergovernmental Revenues	State and federal grant moneys received in support of County programs, and revenues collected from other governmental units that are not grant related	20,318,465
Permits & Fees	Fees collected for various services or privileges performed or approved by the governmental unit	4,075,800
Sales & Services	Fees collected by various departments for goods or services rendered to the public, other departments, or other governments	21,994,835
Investment Earnings	Revenue earned on idel monies heald by the County for investment	151,000
Miscellaneous	Revenues collected for various activities of the county that are not specific in nature	252,954
Other Financing Sources	Includes interfund transfers and fund balance appropriations	8,699,118
<b>All Sources</b>	<b>Total Revenue</b>	<b>\$ 226,043,795</b>

# Budget Summary

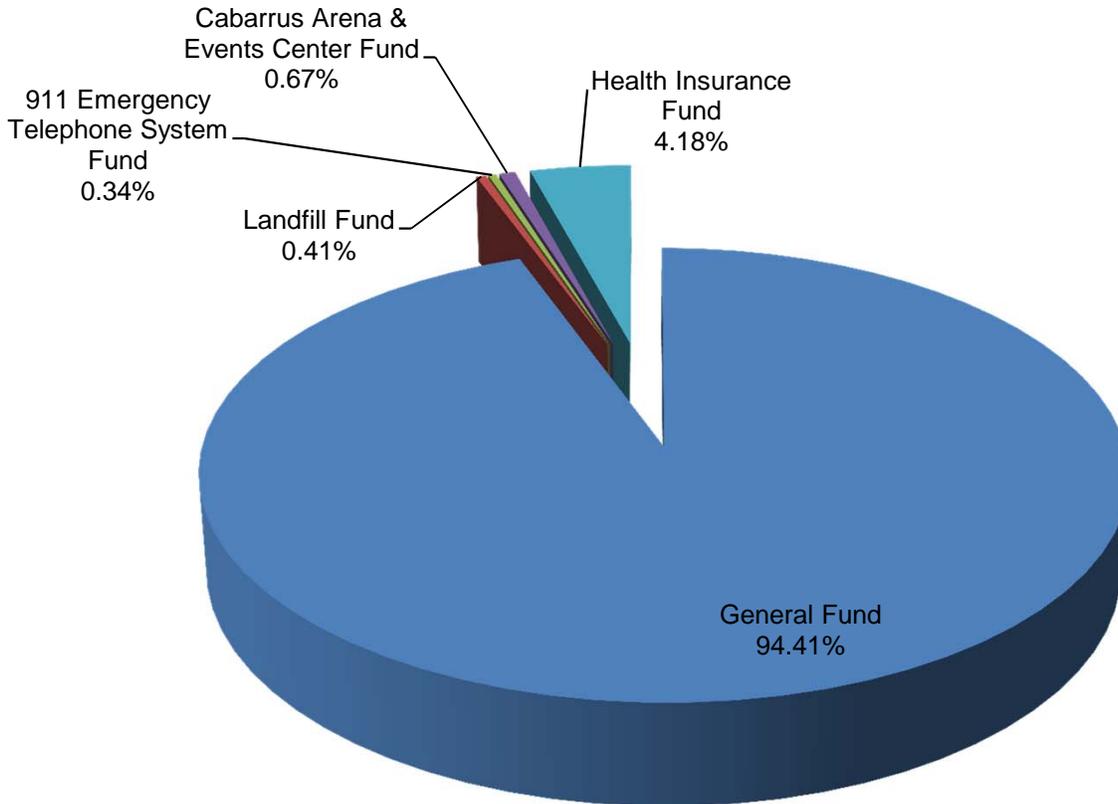
## REVENUES BY FUND ALL FUNDS

	FY 2012 Actual	FY 2013 Amended	FY 2014 Adopted	Dollar Change	Percent Change
<b>General Fund</b>					
Ad Valorem Taxes	131,847,712	127,412,626	133,692,292	6,279,666	4.93%
Other Taxes	34,360,229	31,515,652	36,859,331	5,343,679	16.96%
Intergovernmental Revenues	20,400,742	20,363,770	19,529,241	(834,529)	-4.10%
Permits & Fees	3,506,244	2,915,296	4,050,800	1,135,504	38.95%
Sales & Services	10,073,950	9,767,901	11,243,606	1,475,705	15.11%
Investment Earnings	4,416,327	140,000	142,000	2,000	1.43%
Miscellaneous	578,124	249,503	132,454	(117,049)	-46.91%
Other Financing Sources	44,786,580	15,270,793	7,811,288	(7,459,505)	-48.85%
<b>Total</b>	<b>\$ 249,969,909</b>	<b>\$ 207,635,541</b>	<b>\$ 213,461,012</b>	<b>\$ 5,825,471</b>	<b>2.81%</b>
<b>Landfill Fund</b>					
Intergovernmental Revenues	39,585	35,000	35,000	-	0.00%
Permits & Fees	50,000	25,000	25,000	-	0.00%
Sales & Services	965,241	1,088,000	866,000	(222,000)	-20.40%
Investment Earnings	8,495	-	-	-	-
Miscellaneous	(38)	-	-	-	-
Other Financing Sources	-	122,200	-	(122,200)	-100.00%
<b>Total</b>	<b>\$ 1,063,283</b>	<b>\$ 1,270,200</b>	<b>\$ 926,000</b>	<b>\$ (344,200)</b>	<b>-27.10%</b>
<b>911 Emergency Telephone System Fund</b>					
Intergovernmental Revenues	632,086	684,674	754,224	69,550	10.16%
Investment Earnings	1,776	2,000	1,500	(500)	-25.00%
Other Financing Sources	603,312	-	-	-	-
<b>Total</b>	<b>\$ 1,237,174</b>	<b>\$ 686,674</b>	<b>\$ 755,724</b>	<b>\$ 69,050</b>	<b>10.06%</b>
<b>Arena &amp; Events Center Fund</b>					
Sales & Services	615,593	616,500	616,500	-	0.00%
Investment Earnings	1,774	1,500	1,000	(500)	-33.33%
Miscellaneous	11,345	10,500	10,500	-	0.00%
Other Financing Sources	816,530	1,023,841	887,830	(136,011)	-13.28%
<b>Total</b>	<b>\$ 1,445,241</b>	<b>\$ 1,652,341</b>	<b>\$ 1,515,830</b>	<b>\$ (136,511)</b>	<b>-8.26%</b>
<b>Health Insurance Fund</b>					
Intergovernmental Revenues	96,067	-	-	-	-
Sales & Services	8,137,288	7,711,602	9,268,729	1,557,127	20.19%
Investment Earnings	6,391	7,500	6,500	(1,000)	-13.33%
Miscellaneous	120,016	-	110,000	110,000	-
Other Financing Sources	2,000,000	-	-	-	-
<b>Total</b>	<b>\$ 10,359,762</b>	<b>\$ 7,719,102</b>	<b>\$ 9,385,229</b>	<b>\$ 1,666,127</b>	<b>21.58%</b>
<b>All Funds</b>	<b>\$ 264,075,368</b>	<b>\$ 218,963,858</b>	<b>\$ 226,043,795</b>	<b>\$ 7,079,937</b>	<b>3.23%</b>

The boxed figure includes \$37,431,142 for refunding of debt.

# Budget Summary

**FY14 REVENUES BY FUND  
ALL SOURCES**



Revenue Source	General Fund	Landfill Fund	911 Emergency Telephone System Fund	Arena & Events Center Fund	Health Insurance Fund	ALL FUNDS TOTAL
Ad Valorem Taxes	133,692,292	-	-	-	-	\$ 133,692,292
Other Taxes	36,859,331	-	-	-	-	\$ 36,859,331
Intergovernmental Revenues	19,529,241	35,000	754,224	-	-	\$ 20,318,465
Permits & Fees	4,050,800	25,000	-	-	-	\$ 4,075,800
Sales & Services	11,243,606	866,000	-	616,500	9,268,729	\$ 21,994,835
Investment Earnings	142,000	-	1,500	1,000	6,500	\$ 151,000
Miscellaneous	132,454	-	-	10,500	110,000	\$ 252,954
Other Financing Sources	7,811,288	-	-	887,830	-	\$ 8,699,118
<b>Total</b>	<b>\$ 213,461,012</b>	<b>\$ 926,000</b>	<b>\$ 755,724</b>	<b>\$ 1,515,830</b>	<b>\$ 9,385,229</b>	<b>\$ 226,043,795</b>

# Budget Summary

## REVENUES BY SERVICE AREA ALL FUNDS

	FY 2012 Actual	FY 2013 Amended	FY 2014 Adopted	Dollar Change	Percent Change
<b>General Government</b>					
Board of Commissioners	-	-	-	-	-
Legal	-	-	-	-	-
County Manager	-	-	-	-	-
Communications	557,870	550,000	541,750	(8,250)	-1.50%
Human Resources	-	-	-	-	-
Tax Administration					
Assessor & Land Records	479	1,400	-	(1,400)	-
Tax Collections	132,382,954	127,857,626	134,116,390	6,258,764	4.90%
Board of Elections	93,929	100	95,000	94,900	94900.00%
Register of Deeds	1,617,752	1,351,200	1,757,000	405,800	30.03%
Finance	23,177,732	23,926,285	23,353,463	(572,822)	-2.39%
Information Technology	227,167	144,842	167,850	23,008	15.88%
Non-Departmental	4,482	24,380	-	(24,380)	-
Capital Improvements	-	525,000	-	(525,000)	-
General Services					
Administration	34,967	34,340	33,000	(1,340)	-3.90%
Grounds Maintenance	-	-	-	-	-
Sign Maintenance	2,053	3,000	5,000	2,000	66.67%
Building Maintenance	45,854	49,000	42,000	(7,000)	-14.29%
Facility Services	650	-	600	600	0.00%
Fleet Maintenance	58,979	41,400	68,000	26,600	64.25%
Health Insurance	10,359,762	7,719,102	9,385,229	1,666,127	21.58%
<b>Total</b>	<b>\$ 168,564,632</b>	<b>\$ 162,227,675</b>	<b>\$ 169,565,282</b>	<b>\$ 7,337,607</b>	<b>4.52%</b>
<b>Cultural &amp; Recreational</b>					
Active Living & Parks					
Parks	382,583	334,392	289,600	(44,792)	-13.40%
Senior Centers	-	269,720	251,303	(18,417)	-6.83%
Library System	595,468	312,227	316,527	4,300	1.38%
Arena & Events Center	725,346	948,841	792,830	(156,011)	-16.44%
Fair	628,711	628,500	628,000	(500)	-0.08%
Convention & Visitors Bureau	91,184	75,000	95,000	20,000	26.67%
<b>Total</b>	<b>\$ 2,423,292</b>	<b>\$ 2,568,680</b>	<b>\$ 2,373,260</b>	<b>\$ (195,420)</b>	<b>-7.61%</b>

# Budget Summary

## REVENUES BY SERVICE AREA ALL FUNDS

	FY 2012 Actual	FY 2013 Amended	FY 2014 Adopted	Dollar Change	Percent Change
<b>Public Safety</b>					
Sheriff					
Sheriff's Office	1,817,107	1,499,253	1,914,925	415,672	27.73%
Jail	483,971	321,602	1,074,865	753,263	234.22%
Animal Control	4,015	8,121	7,100	(1,021)	-12.57%
Courts	384,083	372,000	316,000	(56,000)	-15.05%
Construction Standards	1,771,203	1,471,196	2,173,000	701,804	47.70%
Emergency Management	262,040	227,623	100,000	(127,623)	-56.07%
Emergency Medical Services	4,581,566	4,469,500	4,610,305	140,805	3.15%
911 Emergency Telephone System	1,237,174	686,674	755,724	69,050	10.06%
<b>Total</b>	<b>\$ 10,541,159</b>	<b>\$ 9,055,969</b>	<b>\$ 10,951,919</b>	<b>\$ 1,895,950</b>	<b>20.94%</b>
<b>Economic &amp; Physical Development</b>					
Planning & Development					
Planning	5,273	35,692	85,771	50,079	140.31%
Community Development	517,098	168,339	168,790	451	0.27%
Soil & Water Conservation	30,090	30,450	30,450	-	0.00%
Zoning Administration	25,450	21,100	24,100	3,000	14.22%
Educational Farm	-	-	5,000	5,000	0%
Economic Incentives	-	-	-	-	-
<b>Total</b>	<b>\$ 577,911</b>	<b>\$ 255,581</b>	<b>\$ 314,111</b>	<b>\$ 58,530</b>	<b>22.90%</b>
<b>Human Services</b>					
Veterans Services	1,452	250	1,000	750	300.00%
Other Human Services	-	-	-	-	-
Cooperative Extension	37,624	34,693	56,030	21,337	61.50%
4H Summer Fling	494	1,000	-	(1,000)	-100.00%
Human Services					
Administration	-	-	-	-	-
Transportation	1,248,865	2,088,827	2,035,960	(52,867)	-2.53%
Public Assistance	352	100	-	(100)	-100.00%
Child Welfare	3,450,378	2,466,746	2,575,717	108,971	4.42%
Child Support Services	1,220,347	938,313	1,251,000	312,687	33.32%
Economic Services	3,587,995	3,063,805	5,265,396	2,201,591	71.86%
Community Alternatives Program	1,319,223	1,466,782	1,384,748	(82,034)	-5.59%
Adult & Family Services	1,002,537	971,459	625,166	(346,293)	-35.65%
Emergency Assistance	778,912	1,418,822	-	(1,418,822)	-100.00%
Foster Care	437,962	707,637	651,000	(56,637)	-8.00%
Child Day Care	5,357,191	6,231,369	5,523,472	(707,897)	-11.36%
Adult Day Care	63,728	64,500	62,600	(1,900)	-2.95%
Nutrition	255,439	202,458	190,815	(11,643)	-5.75%
Senior Services	623,969	452,705	414,144	(38,561)	-8.52%
In-Home Aide	152,530	200	-	(200)	-100.00%
<b>Total</b>	<b>\$ 19,539,000</b>	<b>\$ 20,109,666</b>	<b>\$ 20,037,048</b>	<b>\$ (72,618)</b>	<b>-0.36%</b>

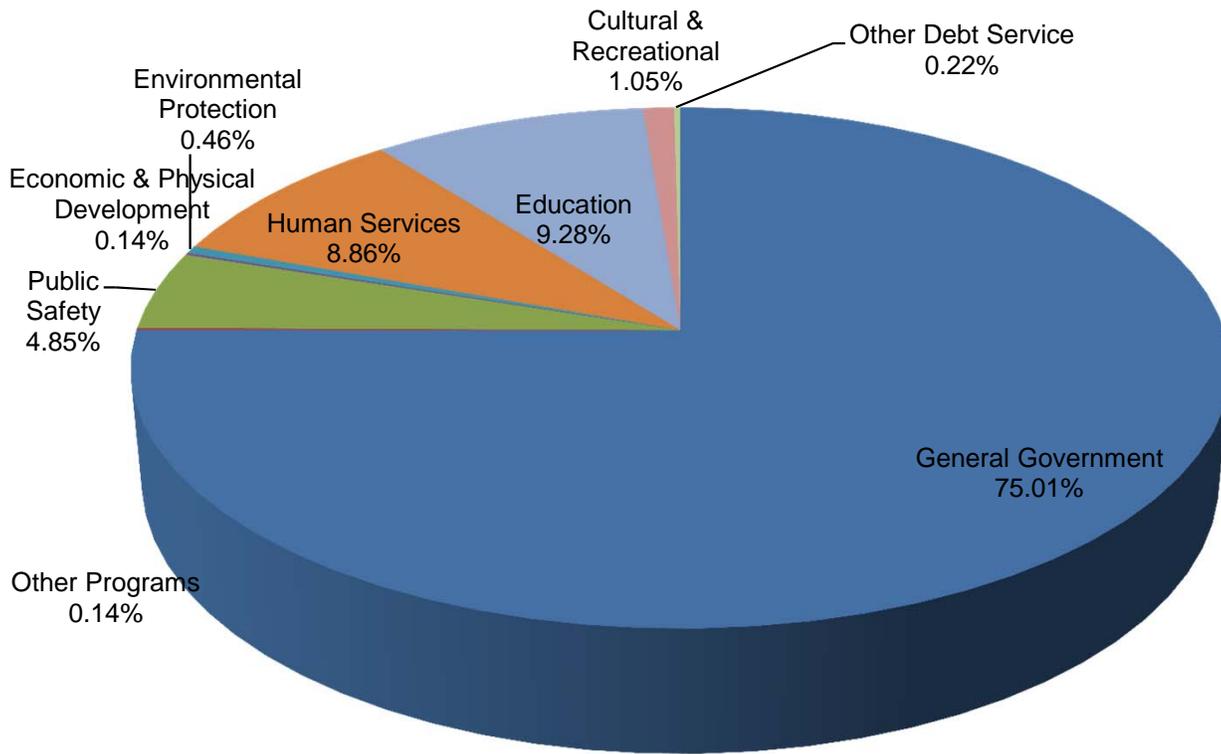
# Budget Summary

## REVENUES BY SERVICE AREA ALL FUNDS

	FY 2012 Actual	FY 2013 Amended	FY 2014 Adopted	Dollar Change	Percent Change
<b>Environmental Protection</b>					
Landfill	1,063,283	1,270,200	926,000	(344,200)	-27.10%
Waste Reduction	118,136	214,943	107,000	(107,943)	-50.22%
<b>Total</b>	<b>\$ 1,181,419</b>	<b>\$ 1,485,143</b>	<b>\$ 1,033,000</b>	<b>\$ (452,143)</b>	<b>-30.44%</b>
<b>Education</b>					
1/2 cent Sales Tax Article 40 30%	2,118,724	2,149,889	2,171,388	21,499	1.00%
1/2 cent Sales Tax Article 42 60%	4,909,269	4,999,511	5,049,505	49,995	1.00%
1/4 cent Sales Tax Article 46 100%	4,022,347	5,881,384	5,940,197	58,813	1.00%
Lottery used for School Debt Service	1,713,555	7,307,518	4,911,790	(2,395,728)	-32.78%
QSCB Subsidy	743,081	770,921	703,850	(67,071)	-8.70%
COPS 2009	3,967,669	1,912,810	2,188,834	276,024	14.43%
<b>Total</b>	<b>\$ 17,474,645</b>	<b>\$ 23,022,033</b>	<b>\$ 20,965,564</b>	<b>\$ (2,056,469)</b>	<b>-8.93%</b>
<b>Other Programs</b>					
Contribution to Other Funds	-	-	-	-	-
Contribution to Other Agencies	674,178	239,111	310,611	71,500	29.90%
<b>Total</b>	<b>\$ 674,178</b>	<b>\$ 239,111</b>	<b>\$ 310,611</b>	<b>\$ 71,500</b>	<b>29.90%</b>
<b>Other Debt Service</b>					
Non-Education Debt Service	43,099,132	-	493,000	493,000	-
<b>Total</b>	<b>\$ 43,099,132</b>	<b>\$ -</b>	<b>\$ 493,000</b>	<b>\$ 493,000</b>	<b>0.00%</b>
<b>All Services</b>	<b>\$ 260,977,898</b>	<b>\$ 218,963,858</b>	<b>\$ 226,043,795</b>	<b>\$ 7,079,937</b>	<b>3.23%</b>

# Budget Summary

**FY14 REVENUES BY SERVICE AREA  
ALL FUNDS**



General Government	Administrative, legal, financial, and other support for County departments	\$	169,565,282
Cultural & Recreational	Community recreation and education		2,373,260
Public Safety	Protect safety		10,951,919
Economic & Physical Development	Orderly growth and enhancement of economic and physical environments		314,111
Human Services	Access to healthcare, employment training, and other social services		20,037,048
Environmental Protection	Environmental protection of the County		1,033,000
Education	Local public education institutions		20,965,564
Other Programs	Transfers and External Agencies		310,611
Other Debt Service	Non-education Debt Service		493,000
<b>All Service Areas</b>	<b>Total Revenue</b>	<b>\$</b>	<b>226,043,795</b>

# Budget Summary

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## REVENUES SUMMARY

The County receives revenue from many sources. These revenues can be affected by an array of external factors. In the past, before the onset of the current economic downturn, being a part of the Charlotte metropolitan statistical area (MSA) benefited Cabarrus County, in that during national and state declining economic conditions, the County continued to experience economic growth which enabled continued increases in revenue sources such as sales tax and property tax.

With a balanced, diverse economy, the County is committed to a strategic, conservative approach in evaluating both revenue and expenditures for fiscal solutions. To estimate revenue for the coming year, the County Manager and Finance Department consult with the Tax Administrator, other department heads, and State economists. Management reviews County revenue collection trends over the past several years, anticipated growth, and any known external factors that need to be considered in finalizing revenue projections.

The projection of revenues for FY 2014 is based on growth in property tax revenues, an increase in Ambulance fees, Register of Deeds and Building Permit fees, growth in sales taxes plus under budgeted sales tax revenue from the ¼ cent sales tax (Article 46) in FY 2013, and removal of all one time revenues from the FY 2013 budget. Further details can be found in the Five-Year Plan section of this document.

Revenue sources have been grouped into the following eight categories:

### **Ad Valorem (Property) Taxes**

Ad valorem (property) tax revenues are generally estimated in the budget process by analyzing current values of property during February through April each year. The values are reviewed for reasonableness, known external factors, and historical patterns of taxpayer appeals of these values. Then the values are used to calculate the revenue generated by applying the tax rate and collection percentage. This process is repeated several times up to the adopted budget process to ensure the latest values are used for the budget process. Over the past several years property tax valuations had shown steady growth, however the revaluation for FY 2013 resulted in a decrease to the valuation of 12.34%. Fortunately the values improved during the year and provided additional revenues to the County for FY 2014.

FY 2014 property tax revenue is based on a proposed tax rate of \$0.70 per \$100 of assessed valuation, the same as the FY 2013 rate. The total taxable property value is estimated at \$18,928,458,292, a 2.87% increase from FY 2013. Ad valorem (property) tax value also includes \$1.5 billion in motor vehicles, with the remainder real, personal and public service property. North Carolina General Statutes require that estimated percentage of property tax collections cannot exceed the percentage of tax levy actually realized in cash for the preceding fiscal year. Based on that requirement, a collection rate of 89.99% was applied to tax calculations on motor vehicles and 97.05% on all other property, for a combined collection rate of 96.58%.

At the proposed rate, FY 2014 property tax revenues, excluding motor vehicles, are estimated at \$118,205,648, or 1.9% above the FY 2013 amended budget. Valuations for motor vehicles have increased 6.3% therefore motor vehicle taxes have been budgeted at an increase from the FY 2013 amended budget at \$9,436,791 for FY 2014.

FY 2014 contains \$2,467,049 of one-time revenues that will be generated from the conversion of the DMV system from delayed billings to tax and tag billing together. This provides an additional four months of motor vehicle taxes in FY 2104. These one-time revenues have been used in the budget for one time expenditures as listed below:

# Budget Summary

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Funds to purchase a site for a new elementary school for Cabarrus County Schools: \$1,500,000

Paving of a parking lot at Cox Mill School Park: \$250,000

Emergency Communications systems improvements: \$ 520,000

JM Robinson High School Wetland Mitigation: \$ 100,000.

These one-time expenses total \$2,370,000 and are included in the Capital Improvement Plan.

Other revenue items included in the Ad Valorem Taxes category include delinquent taxes and tax interest. All ad valorem budget estimates are based on actual value, along with current and prior year actual collections, and are only budgeted in the General Fund. Total revenues in this category are projected at \$133,692,292 which represents a \$6,279,666 (4.93%) increase over the FY 2013 budget. These revenues account for 59.14 % of total revenue in the FY 2014 budget.

## Other Taxes

Overall, revenues from other taxes are projected at \$36,859,331, an increase of \$5,343,679 (16.96%) over FY 2013. This category consists primarily of sales taxes, but also includes cable franchise fees, gross receipts tax, disposal tax on white goods, and in previous years, occupancy tax. Sales taxes are collected by the State and then returned to the County, less a collection fee, which is deducted before allocations are made.

There are four separate sales taxes. The proceeds of the 1% sales tax (Article 39) and ½% sales tax (Article 42) collected in Cabarrus County are all returned to the County (i.e., based on point-of-sale). The proceeds of the ½% sales tax (Article 40) on the other hand, are allocated among all the state's counties based on the portion of the state's total population that resides there. Effective October 2011, there was an additional ¼ cent Cabarrus County sales tax assessed (Article 46). These taxes are used to pay school debt service.

Sales tax is a very volatile revenue source due to the current economy of the community and other communities within the state. The County keeps a history of sales tax revenues collected over the past several years for estimation purposes and historical trends. Revenue estimates are projected utilizing the historical collections along with state provided estimates. The County does take a very conservative approach with this revenue estimate due to its tie to the local and state economy. Other revenues in this category are estimated using state estimates and historical trends.

Total sales tax is budgeted at \$ 36,123,710, a 16.98 % increase above FY 2013. Part of the increase is related to the under budgeting of the Article 46 ¼ cent sales taxes of approximately \$1.8 million in FY 2013. After adjusting for this factor, the increase is 11.16%. Two factors influence normal growth in sales tax. The first is growth in retail sales and the second is the method of distribution.

Sales taxes, franchise fees and gross receipts taxes are budgeted in the General Fund. White good disposal taxes are found in the Landfill Fund. All budget estimates are based on current and prior years' actual collections, and known external factors. This category comprises 16.3% of total revenues.

## Intergovernmental Revenues

Intergovernmental Revenues of \$ 20,318,465 represent 8.99% of total revenues and consists primarily of state and federal grants. Approximately \$16.2 million is for human services activities, but also included are other state and federal grants such as 2011 A Subsidy funds (\$703,850) transportation grants (\$1,049,110), 911 subsidies (\$754,224), JCPC funding (\$310,611) child support enforcement revenues

# Budget Summary

(\$196,000), court facility fees (\$293,000), state library grant (\$175,227) and some other governmental revenues not related to grants.

Though some state and federal funding has decreased due to state funding cuts and the federal sequestration, the reduction overall to this category was only \$ 764,979. This relates primarily to a \$525,000 capital grant for Porter Farms included in FY 13 budget. After accounting for Porter Farms, revenue projections which are based on trend analysis based on previous years remain relatively stable.

## Permits and Fees

Permit and fee revenues are anticipated to increase \$ 1,135,504 (38.62%) over the FY 2013 amended budget to \$4,075,800. This category accounts for 1.8% of total revenues. Revenues generated within this category are primarily attributable to two sources: Register of Deeds and building inspection fees.

Register of Deeds fees are for the recording and dissemination of records and had been declining in the most recent years due to the recession. They picked up in FY 2013 and are expected to increase another \$400,000 in FY 2014 to \$1,748,000. Likewise, based on recent trends, Construction Standards building inspection fees are projected to grow to \$2,113,000, a 46.6% increase to FY 2013 budget as amended.

Register of Deeds fees largely relate to the recording of documents, primarily around the sale of property or the refinancing of a mortgage. For Building Inspection fees (fees collected on the construction of a new home/facility or an addition to them), historical trends are kept to evaluate this revenue source but it's also estimated based on the number of building permits issued each year. In a growing community such as Cabarrus whose building permits generally increase each year in a healthy economy, it benefits the County to look at both historical trends plus current activity. Analysis of these factors is used to project the revenues for the annual budget process.

Solid Waste Franchise fees are budgeted in the Landfill Fund at \$25,000. The remainder is found within the General Fund. All budget estimates are based on prior and current year expenditures, trends, and economic conditions.

## Sales and Service

Sales and Service revenues are derived from a wide variety of sources. They represent fees collected by various departments for goods and services rendered by them to the public, other governmental departments, or to other governments. Examples within this category include landfill tipping fees, EMS transport fees, various recreation program participation fees (including the County Fair) and Medicaid case management reimbursement.

The primary revenue projection method used for sales and services is past history collections and evaluation of any new programs that the County adds. Fee schedules are tied to these revenues and these schedules are evaluated each year to ensure that the County is competitive and covering the cost of operating these programs.

Revenues in this category are projected to increase \$ 2,810,832 (14.65%) for FY 2014 to \$21,994,835. The increases for this category include: \$1,557,127 in insurance premiums in the Health Care fund, deputy reimbursements of \$ 125,484 for Midland patrol, and an increase of approximately \$60,000 for Harrisburg deputies, \$480,000 in State Misdemeanant Confinement fees and \$ 280,000 in ICE program revenues, \$145,805 from ambulance fees and \$ 115,000 in Medicaid Case management revenues.

Decreases in this area include landfill fees \$ 210,000, garnishment fees \$ 35,000, and \$20,000 tax collection fees.

This category makes up 9.73% of the total budget. These revenues are found in all funds.

# Budget Summary

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## Investment Earnings

Investment earnings are revenues earned on idle money held by the County for investment. Total investment income is expected to remain flat. The \$151,000 proposed budget amounts to 0.07% of the total budget.

This revenue estimate is based on idle funds of the County and the market rate of interest earned. Declining market conditions have caused interest rates to decline to the lowest levels in many years. As the market rebounds, the County can expect to earn more on these funds. In estimating this revenue, the County evaluates the current market interest rate, projected cash flow, and available idle funds.

## Miscellaneous

Miscellaneous revenues are those collected for activities of the County that are not specific in nature or do not easily fit into another category. Included in this category are donations, grants from non-governmental entities, and proceeds from the sale of fixed assets. The FY 2014 budget for miscellaneous revenues totals \$252,954 or 0.11% of the total budget. This budget is amended during the fiscal year to appropriate donations and grants as they are received. However, where there may be regular miscellaneous revenues they are budgeted based on past history collections.

## Other Financing Sources

Other Financing Sources total \$8,699,118 or 3.85% of the budget. This category includes inter-fund transfers and fund balance appropriations. In the General Fund, \$81,041 is projected as a contribution from the E911 Fund to finance the GIS Addressing Coordinator position and \$136,623 for debt service on 911 equipment; a \$2,188,834 contribution from the COPS 2009 issue for retirement of school debt services and \$493,000 from the COPS 2008C issue for the retirement of that debt service. The General Fund also includes \$4.9 million in lottery proceeds from the Capital Projects Fund to fund the retirement of debt service for public schools. The Arena Fund is projected to receive a contribution of \$195,000, from the Tourism Authority and \$692,830 from the General Fund.

The FY2014 amount declined nearly \$7.7 million from the FY2013 amended budget. This was due primarily to the decrease in lottery revenues budgeted (\$2,395,728) and the decrease in fund balance (\$5,615,928) which had been appropriated during FY 2013 for one-time projects. The lottery projections are based on progressively lower collections over the last few years.



# Expenditures

# Budget Summary

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FY 2014 expenditures total \$226,043,795, a 3.23% or \$7,079,937 increase from the amended FY 2013 budget. Expenditures are budgeted over nine (9) major service areas or functions: General Government, Culture and Recreation, Public Safety, Economic and Physical Development, Environmental Protection, Human Services, Education/School Debt, Other Debt Service, and Other Programs.

Significant changes in operations and capital expenditures are discussed after the following expenditure tables and charts:

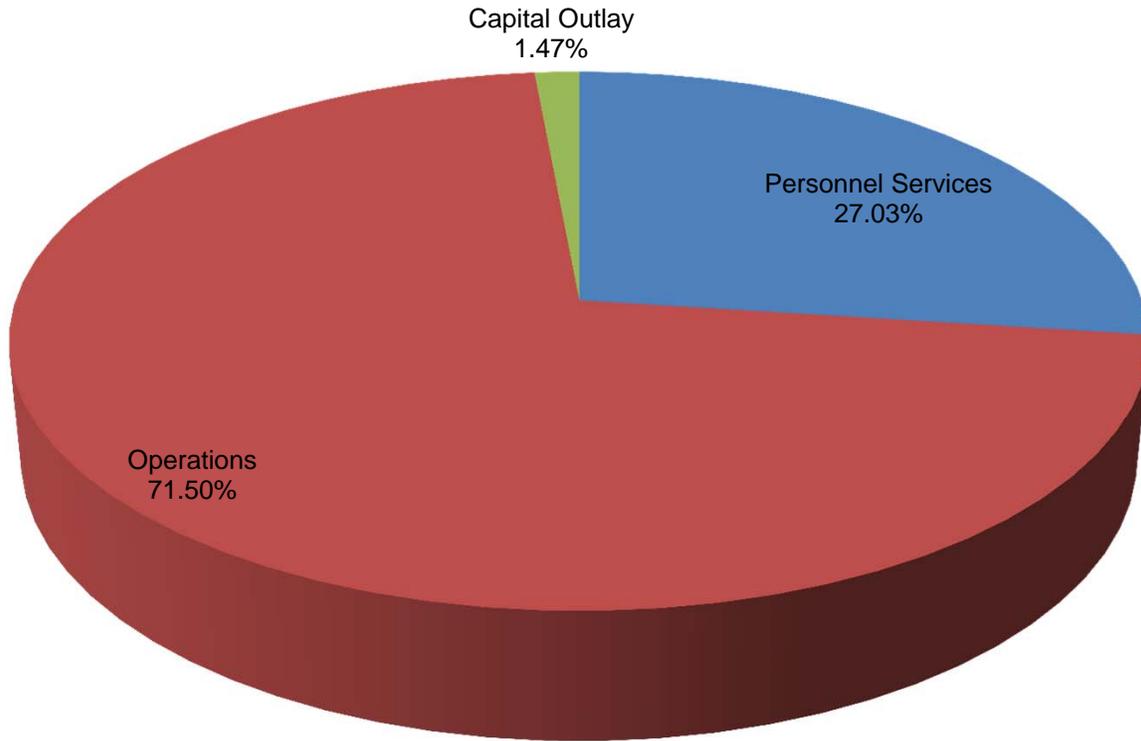
## EXPENDITURES BY CATEGORY

	FY 2012 Actual	FY 2013 Amended	FY 2014 Adopted	Dollar Change	Percent Change
<b>All Funds</b>					
Personnel Services	57,047,954	56,928,976	61,107,596	4,178,620	7.34%
Operations	203,251,959	159,163,096	161,619,619	2,456,523	1.54%
Capital Outlay	2,517,466	2,871,786	3,316,580	444,794	15.49%
<b>Total</b>	<b>\$ 262,817,380</b>	<b>\$ 218,963,858</b>	<b>\$ 226,043,795</b>	<b>\$ 7,079,937</b>	<b>3.23%</b>

# Budget Summary

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## FY14 EXPENDITURES BY CATEGORY ALL FUNDS



Personnel Services	Salaries and benefits for employees, contractors, consultants, auxiliary, etc.	\$ 61,107,596
Operations	Operating expenditures across the County	161,619,619
Capital Outlay	All capital expenditures for the capital improvement plan, schools, etc.	3,316,580
<b>Total</b>	<b>Total expenditures across all categories</b>	<b>\$ 226,043,795</b>

# Budget Summary

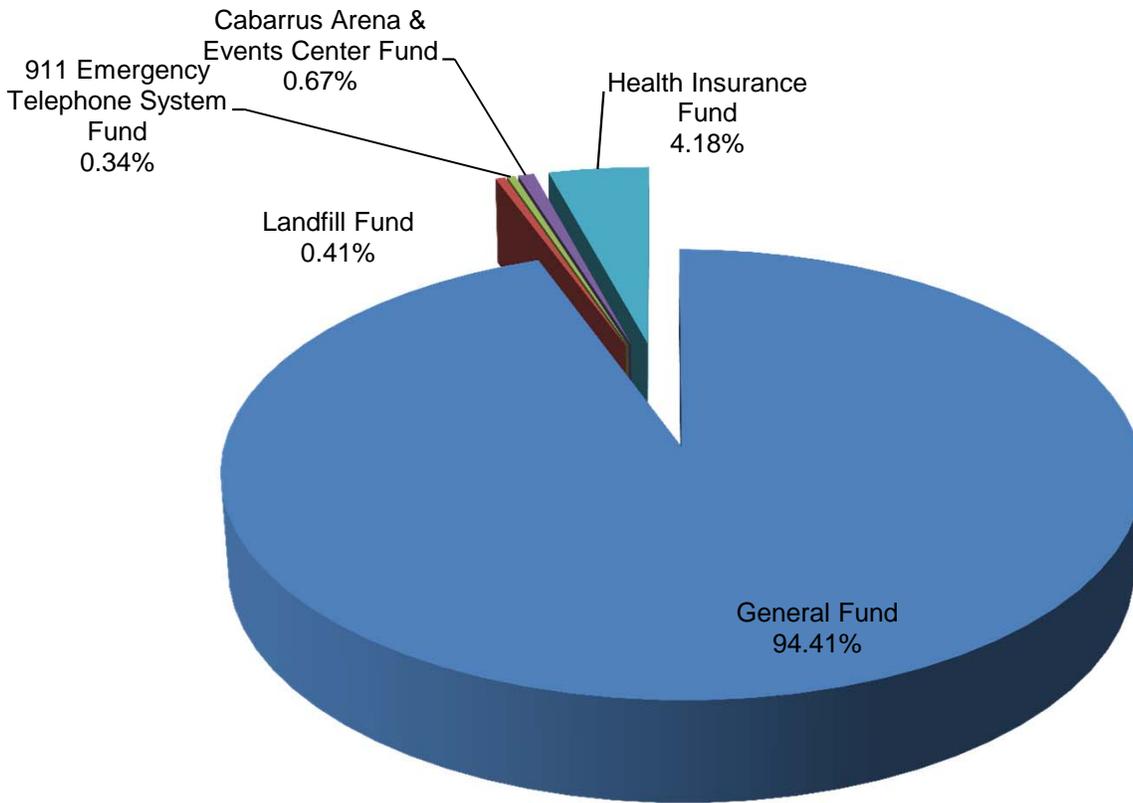
## EXPENDITURES BY FUND ALL FUNDS

	FY 2012 Actual	FY 2013 Amended	FY 2014 Adopted	Dollar Change	Percent Change
<b>General Fund</b>					
Personnel Services	56,651,331	56,548,392	60,752,139	4,203,747	7.43%
Operations	189,732,593	148,215,363	149,392,293	1,176,930	0.79%
Capital Outlay	1,566,161	2,871,786	3,316,580	444,794	15.49%
<b>Total</b>	<b>\$ 247,950,085</b>	<b>\$ 207,635,541</b>	<b>\$ 213,461,012</b>	<b>\$ 5,825,471</b>	<b>2.81%</b>
<b>Landfill Fund</b>					
Personnel Services	264,770	247,843	239,730	(8,113)	-3.27%
Operations	857,813	1,022,357	686,270	(336,087)	-32.87%
Capital Outlay	-	-	-	-	-
<b>Total</b>	<b>\$ 1,122,583</b>	<b>\$ 1,270,200</b>	<b>\$ 926,000</b>	<b>\$ (344,200)</b>	<b>-27.10%</b>
<b>911 Emergency Telephone System Fund</b>					
Personnel Services	-	-	-	-	-
Operations	491,759	686,674	755,724	69,050	10.06%
Capital Outlay	951,305	-	-	-	-
<b>Total</b>	<b>\$ 1,443,064</b>	<b>\$ 686,674</b>	<b>\$ 755,724</b>	<b>\$ 69,050</b>	<b>10.06%</b>
<b>Arena &amp; Events Center Fund</b>					
Personnel Services	131,853	132,741	115,727	(17,014)	-12.82%
Operations	1,343,045	1,519,600	1,400,103	(119,497)	-7.86%
Capital Outlay	-	-	-	-	-
<b>Total</b>	<b>\$ 1,474,898</b>	<b>\$ 1,652,341</b>	<b>\$ 1,515,830</b>	<b>\$ (136,511)</b>	<b>-8.26%</b>
<b>Health Insurance Fund</b>					
Operations	10,826,750	7,719,102	9,385,229	1,666,127	21.58%
Capital Outlay	-	-	-	-	-
<b>Total</b>	<b>\$ 10,826,750</b>	<b>\$ 7,719,102</b>	<b>\$ 9,385,229</b>	<b>\$ 1,666,127</b>	<b>21.58%</b>
<b>All Funds</b>	<b>\$ 262,817,380</b>	<b>\$ 218,963,858</b>	<b>\$ 226,043,795</b>	<b>\$ 7,079,937</b>	<b>3.23%</b>

The boxed figure includes \$37,431,142 for refunding of debt.

# Budget Summary

**FY14 EXPENDITURES BY FUND  
ALL CATEGORIES**



Expenditure Category	General Fund	Landfill Fund	911 Emergency Telephone System Fund	Arena & Events Center Fund	Health Insurance Fund	All Funds Total
Personnel Services	60,752,139	239,730	-	115,727	-	\$ 61,107,596
Operations	149,392,293	686,270	755,724	1,400,103	9,385,229	\$ 161,619,619
Capital Outlay	3,316,580	-	-	-	-	\$ 3,316,580
<b>Total</b>	<b>\$ 213,461,012</b>	<b>\$ 926,000</b>	<b>\$ 755,724</b>	<b>\$ 1,515,830</b>	<b>\$ 9,385,229</b>	<b>\$ 226,043,795</b>

# Budget Summary

## EXPENDITURES BY SERVICE AREA ALL FUNDS

	FY 2012 Actual	FY 2013 Amended	FY 2014 Adopted	Dollar Change	Percent Change
<b>General Government</b>					
Board of Commissioners	329,926	819,940	986,022	166,082	20.26%
Legal	937,836	-	-	-	-
County Manager	866,253	683,783	722,691	38,908	5.69%
Communications	301,794	309,272	340,201	30,929	10.00%
Human Resources	561,546	606,852	627,537	20,685	3.41%
Tax Administration					
Assessor & Land Records	2,116,000	2,117,651	2,076,082	(41,569)	-1.96%
Tax Collections	877,285	891,667	1,033,785	142,118	15.94%
Board of Elections	612,375	808,324	861,492	53,168	6.58%
Register of Deeds	508,168	474,098	547,228	73,130	15.43%
Finance	915,534	1,030,196	989,067	(41,129)	-3.99%
Information Technology	3,475,784	3,936,093	4,089,266	153,173	3.89%
Non-Departmental	1,133,906	1,554,496	3,091,576	1,537,080	98.88%
Capital Improvements	422,577	525,000	-	(525,000)	-100.00%
General Services					
Administration	1,493,201	2,021,408	2,119,037	97,629	4.83%
Grounds Maintenance	1,097,047	1,231,866	1,231,167	(699)	-0.06%
Sign Maintenance	157,706	166,150	174,290	8,140	4.90%
Building Maintenance	2,372,975	3,039,427	2,626,611	(412,816)	-13.58%
Facility Services	1,218,284	1,302,658	1,366,102	63,444	4.87%
Fleet Maintenance	670,053	519,643	686,384	166,741	32.09%
Health Insurance	10,826,750	7,719,102	9,385,229	1,666,127	21.58%
<b>Total</b>	<b>\$ 30,894,998</b>	<b>\$ 29,757,626</b>	<b>\$ 32,953,767</b>	<b>\$ 3,196,141</b>	<b>10.74%</b>
<b>Cultural &amp; Recreational</b>					
Active Living & Parks					
Parks	1,167,681	1,471,327	1,399,140	(72,187)	-4.91%
Senior Centers	-	706,345	587,718	(118,627)	-16.79%
Library System	2,369,056	2,466,906	2,333,082	(133,824)	-5.42%
Arena & Events Center	881,863	964,635	823,338	(141,297)	-14.65%
Fair	593,035	612,706	597,492	(15,214)	-2.48%
Convention & Visitors Bureau	-	75,000	95,000	20,000	26.67%
<b>Total</b>	<b>\$ 5,011,636</b>	<b>\$ 6,296,919</b>	<b>\$ 5,835,770</b>	<b>\$ (461,149)</b>	<b>-7.32%</b>

# Budget Summary

## EXPENDITURES BY SERVICE AREA ALL FUNDS

	FY 2012 Actual	FY 2013 Amended	FY 2014 Adopted	Dollar Change	Percent Change
<b>Public Safety</b>					
Sheriff					
Sheriff's Office	10,318,113	10,815,727	11,941,522	1,125,795	10.41%
Jail	10,088,352	10,251,296	10,861,127	609,831	5.95%
Animal Control	814,595	798,540	893,836	95,296	11.93%
Courts	395,715	547,159	593,847	46,688	8.53%
Construction Standards	1,066,562	993,825	1,279,501	285,676	28.75%
Emergency Management	996,386	1,055,400	885,223	(170,177)	-16.12%
Emergency Medical Services	5,917,095	6,632,966	6,549,772	(83,194)	-1.25%
911 Emergency Telephone System	1,443,064	686,674	755,724	69,050	10.06%
<b>Total</b>	<b>\$ 31,039,882</b>	<b>\$ 31,781,587</b>	<b>\$ 33,760,552</b>	<b>\$ 1,978,965</b>	<b>6.23%</b>
<b>Economic &amp; Physical Development</b>					
Planning & Development					
Planning	450,355	455,805	507,640	51,835	11.37%
Community Development	578,536	340,944	350,277	9,333	2.74%
Soil & Water Conservation	218,116	241,962	229,156	(12,806)	-5.29%
Zoning Administration	212,129	215,749	221,582	5,833	2.70%
Educational Farm	-	-	114,089	114,089	0.00%
Economic Incentives	1,674,619	1,346,000	2,497,217	1,151,217	85.53%
<b>Total</b>	<b>\$ 3,133,754</b>	<b>\$ 2,600,460</b>	<b>\$ 3,919,961</b>	<b>\$ 1,319,501</b>	<b>50.74%</b>
<b>Human Services</b>					
Veterans Services	221,199	227,733	235,769	8,036	3.53%
Other Human Services	4,905,057	5,914,293	6,573,049	658,756	11.14%
Cooperative Extension	327,987	360,757	400,696	39,939	11.07%
4H Summer Fling	2,687	1,000	-	(1,000)	-100.00%
Human Services					
Administration	1,722,277	2,234,174	2,553,974	319,800	14.31%
Transportation	2,490,364	3,055,290	2,782,704	(272,586)	-8.92%
Public Assistance	1,201,546	1,347,000	1,332,000	(15,000)	-1.11%
Child Welfare	4,996,837	5,030,819	5,552,511	521,692	10.37%
Child Support Services	1,250,302	1,279,263	1,469,257	189,994	14.85%
Economic Services	5,004,508	4,997,453	7,675,654	2,678,201	53.59%
Community Alternatives Program	1,510,747	1,457,897	1,352,197	(105,700)	-7.25%
Adult & Family Services	2,626,390	2,539,991	1,969,365	(570,626)	-22.47%
Emergency Assistance	923,769	1,580,067	171,000	(1,409,067)	-89.18%
Foster Care	1,348,377	1,782,378	1,993,178	210,800	11.83%
Child Day Care	5,356,924	6,231,369	5,523,472	(707,897)	-11.36%
Adult Day Care	72,660	73,714	71,543	(2,171)	-2.95%
Nutrition	488,162	481,931	478,867	(3,064)	-0.64%
Senior Services	1,269,533	758,876	726,718	(32,158)	-4.24%
In-Home Aide	164,900	-	-	-	-
<b>Total</b>	<b>\$ 35,884,225</b>	<b>\$ 39,354,005</b>	<b>\$ 40,861,954</b>	<b>\$ 1,507,949</b>	<b>3.83%</b>

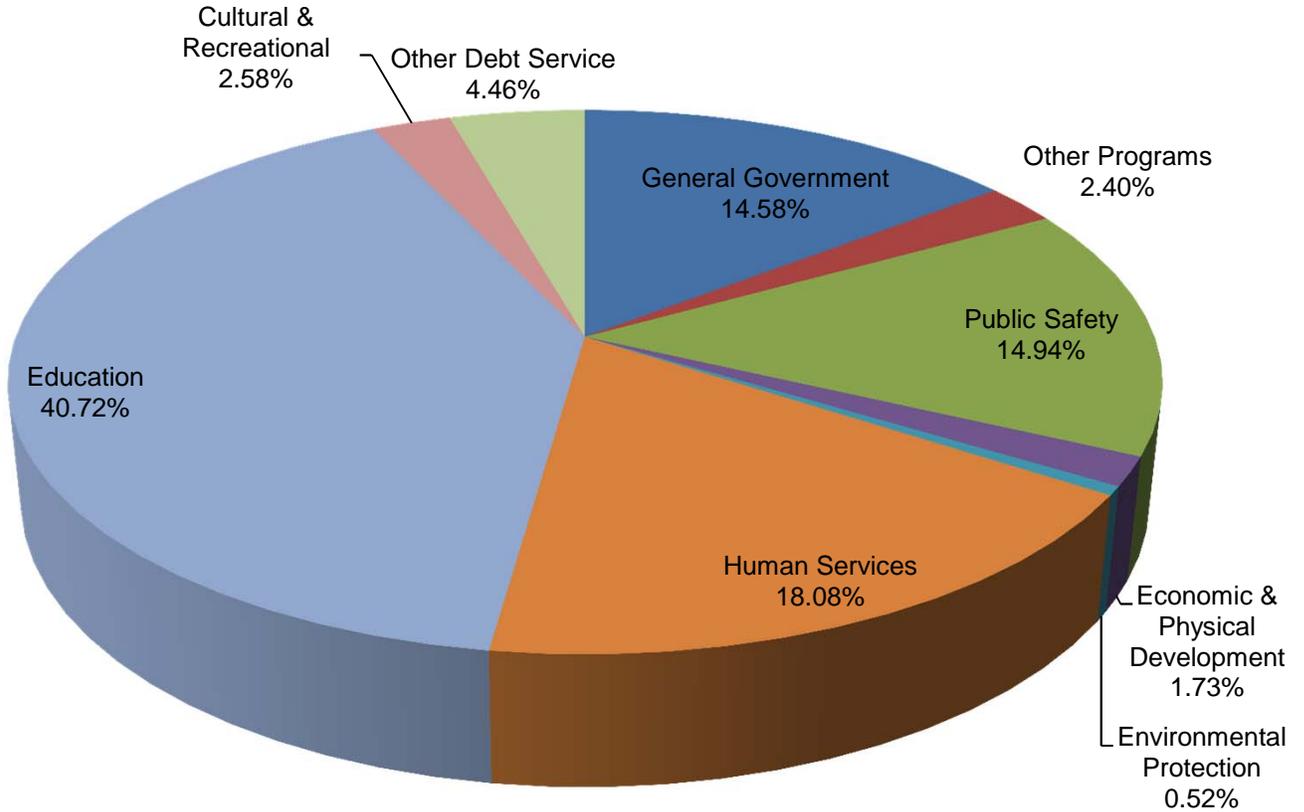
# Budget Summary

## EXPENDITURES BY SERVICE AREA ALL FUNDS

	FY 2012 Actual	FY 2013 Amended	FY 2014 Adopted	Dollar Change	Percent Change
<b>Environmental Protection</b>					
Landfill	1,113,042	1,270,200	926,000	(344,200)	-27.10%
Waste Reduction	331,159	425,725	251,735	(173,990)	-40.87%
<b>Total</b>	<b>\$ 1,444,202</b>	<b>\$ 1,695,925</b>	<b>\$ 1,177,735</b>	<b>\$ (518,190)</b>	<b>-30.56%</b>
<b>Education</b>					
Cabarrus County Schools - Operating	49,371,366	46,383,037	48,492,658	2,109,621	4.55%
Kannapolis City Schools - Operating	6,589,154	6,243,232	6,410,375	167,143	2.68%
Rowan-Cabarrus Community College - Operating	1,889,254	1,889,254	1,932,829	43,575	2.31%
Cabarrus County Schools - Capital	1,017,263	2,737,817	2,520,000	(217,817)	-7.96%
Kannapolis City Schools - Capital	50,000	1,029,950	100,000	(929,950)	-90.29%
ITS Services	93,088	46,213	84,000	37,787	81.77%
Rowan-Cabarrus Community College - Capital	-	1,019,608	213,000	(806,608)	-79.11%
Schools - Debt Service	33,524,699	32,864,018	32,058,211	(805,807)	-2.45%
Rowan-Cabarrus Community College - Debt Service	857,409	202,018	230,569	28,551	14.13%
<b>Total</b>	<b>\$ 93,392,233</b>	<b>\$ 92,415,147</b>	<b>\$ 92,041,642</b>	<b>\$ (373,505)</b>	<b>-0.40%</b>
<b>Other Programs</b>					
Contribution to Other Funds	3,716,882	2,047,768	2,545,050	497,282	24.28%
Contribution to Other Agencies	1,739,645	2,661,945	2,876,809	214,864	8.07%
<b>Total</b>	<b>\$ 5,456,527</b>	<b>\$ 4,709,713</b>	<b>\$ 5,421,859</b>	<b>\$ 712,146</b>	<b>15.12%</b>
<b>Other Debt Service</b>					
Non-Education Debt Service	59,233,113	10,352,476	10,070,555	(281,921)	-2.72%
<b>Total</b>	<b>\$ 59,233,113</b>	<b>\$ 10,352,476</b>	<b>\$ 10,070,555</b>	<b>\$ (281,921)</b>	<b>-2.72%</b>
<b>All Services</b>	<b>\$ 265,490,569</b>	<b>\$ 218,963,858</b>	<b>\$ 226,043,795</b>	<b>\$ 7,079,937</b>	<b>3.23%</b>

# Budget Summary

FY14 EXPENDITURES BY SERVICE AREA  
ALL FUNDS



General Government	Administrative, legal, financial, and other support for County departments	\$ 32,953,767
Cultural & Recreational	Community recreation and education	5,835,770
Public Safety	Protect safety	33,760,552
Economic & Physical Development	Orderly growth and enhancement of economic and physical environments	3,919,961
Human Services	Access to healthcare, employment training, and other social services	40,861,954
Environmental Protection	Environmental protection of the County	1,177,735
Education	Local public education institutions	92,041,642
Other Programs	Transfers and External Agencies	5,421,859
Other Debt Service	Bonds unrelated to education	10,070,555
<b>All Service Areas</b>	<b>Total Expenditures</b>	<b>\$226,043,795</b>

# Budget Summary

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## EXPENDITURES SUMMARY

FY 2014 expenditures total \$226,043,795, a 3.23% or \$7,079,937 increase from the amended FY 2013 budget. Expenditures are budgeted over nine (9) major service areas or functions: General Government, Culture and Recreation, Public Safety, Economic and Physical Development, Environmental Protection, Human Services, Education/School Debt, Other Debt Service, and Other Programs.

Significant changes in operations and capital expenditures are discussed in the following expenditure summary and further explained throughout the proposed budget document.

### Employee Compensation

The Cabarrus County Personnel Management Policy calls for annual cost-of-living salary adjustments based on the Consumer Price Index (CPI), rounded down to the nearest one-half percent. For the calendar year 2012, the CPI was 1.7%, therefore, per the policy, a 1.5% COLA was included in the budget. The Personnel Management Policy also provides for merit pay raises for employees based on performance. In FY 2013 due to the effects of the recession and declining tax revenues neither the COLA nor the merits were budgeted. The proposed FY 14 budget returns to the County policy and provides for cost-of-living and merit adjustments. Consistent with the personnel management policy, the adopted budget continues to make 401(k) contributions (equal to 5% of salary) for employees in the Local Government Employees' Retirement System.

For FY 2014, the Local Government Employees' Retirement System increased the annual local government employer contribution rate. Effective FY 2014, the employer contribution rate will increase 33 basis points for general employees and 6 basis points law enforcement officers. The rates were increased from 6.74% to 7.07% of payroll for general employees. For law enforcement officers the contribution rate increased from 7.22% to 7.28%.

Spending on the County's self-funded employee health care program declined in FY 2013 from the high in FY 2012 due to the changes made to the plan. As costs were projected to climb again, the County proposed changes to the plan to control them. Beginning in FY 2014, plan changes to the Open Access Plan include a deductible and coinsurance for specialty visits, ER and Urgent care as well as a deductible for preferred name drugs. The Consumer Driven Plan with a Health Savings Account (HSA) will remain the same. Both options will encourage consumerism when making health care decisions and help employees save for future health care costs.

The County will maintain its Employee Health Center (EHC), which opened in August 2006 and has proven to be a major factor in managing health care costs. The EHC offers basic health care services (including a focus on prevention and healthy lifestyles) to all full-time Cabarrus County employees, retirees, spouses, and dependents that are enrolled in the County's health care plan, without the requirement of employee co-payments. The EHC is funded through the health care trust fund, which pays for all employee health care costs.

The Employee Health Center has been an asset in employee retention and recruitment. Employees view the EHC as a great benefit, since it's more convenient than visiting a primary care clinic and requires no co-pay. Required physicals for newly hired employees in certain departments, drug testing, vaccines, and worker compensation physician visits are also performed by the EHC.

In addition to the direct cost savings, new findings of high cholesterol, high blood pressure, and diabetes are diagnosed and patients receive treatment and ongoing counseling services. Diagnosing and treating chronic diseases early prevents future costs to the health plan.

# Budget Summary

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Another factor in reducing county health care costs is the Wellness for Life program, established to enhance the health and wellness of County employees. Programs such as lunch and learn sessions, fitness and nutrition classes, and health fairs increase awareness and result in healthier employees.

Staff at the EHC include two licensed nurse practitioners, a medical office assistant, and an office assistant, provided through a contract with Carolinas Medical Center NorthEast.

## **General Government**

The General Government Service area accounts for services provided by the County for the benefit of the public and the governmental body as a whole. This service area encompasses the Board of Commissioners, County Manager, Communications and Outreach, Human Resources, Tax Collection and Administration, Board of Elections, Register of Deeds, Finance, Information Services, General Services, Health Insurance, Non-departmental expenses and the Capital Improvement Program. Spending in this service area is expected to increase 10.74% to \$32,953,767. General Government spending comprises 14.58 % of the total budget.

Two large increases in this area account for most of the change:

Health insurance costs grew \$1,666,127 (21.58%). The increase would have been much larger had the plan changes not been approved and if we were not self-funded.

The contingency which includes our current excess of revenues over expenses grew \$ 1,198,936 from amended 2013 to FY 2014 proposed. Should these funds be allocated to programs or departments this increase will decline.

## **Culture & Recreation**

Culture and Recreation expenditures are those that provide County residents with opportunities and facilities for cultural, recreational and educational programs. These programs include County libraries, the Active Living and Parks Department, the County Fair and the Arena & Events Center. The FY 2014 proposed budget of \$5,835,770 represents a \$461,149 (7.32%) decrease from the amended FY 2013 budget which can be primarily attributed to one-time capital outlay projects, and non-recurring matching grants,

The budget for Culture and Recreation equals 2.58% of total spending.

## **Public Safety**

Public Safety expenditures provide for the safety and security of the public. Included in the Public Safety service area are the County Sheriff, Jail, Animal Control, Courts, Construction Standards, Emergency Management, Emergency Medical Services, and the 911 Emergency Telephone System Fund. Budgeted expenditures for FY 2014 total \$33,760,552, a \$ 1,978,965 (6.23%) increase over FY 2013 levels.

Public Safety spending equates to approximately 14.94% of the proposed budget for the upcoming fiscal year. Increases are associated with an additional civilian telecommunicators to allow the deputies currently providing that function to move to patrol units, additional deputies to service the Town of Midland (the Town is covering half of these expenses), a new records clerk, an assistant fire marshal and three more building inspectors as well as vehicles and equipment for these positions.

## **Economic and Physical Development**

Expenditures in the Economic and Physical Development service area provide for the orderly planning of growth and development within the County, along with incentives to drive economic growth. Programs

# Budget Summary

budgeted within the Economic and Physical Development service areas include: Planning and Development, Community Development, Soil and Water Conservation, Zoning Administration, Educational Farm and Economic Development Incentives. Spending within this service area is projected to increase \$1,319,501 (50.74%) to \$3,919,961. This increase is primarily driven by the \$1,151,217 change in economic development incentive grants previously awarded. The Educational Farm has also been added to this grouping of departments and represents an increase of \$114,089. These services account for approximately 1.73 % of total funding for FY 2014.

## Human Services

Human Services expenditures are those with a purpose of promoting the general health and well being of the individuals within the community. Budgeted at \$ 40,861,954, Human Services accounts for 18.08 % of the proposed total spending for FY 2014. This spending level represents an increase of \$ 1,507,949 (3.83%) above the FY 2013 amended budget. The increase relates primarily to additional personnel in the economic services and child welfare programs in the Human Services department and to additional funding of \$ 658,756 to the Cabarrus Health Alliance (CHA). This funding provides for nine more days of school nurses and extends their day from 6.5 to 7.5 hours. It also includes funds for health insurance for the nurses should they desire it. (Currently only 8 wanted to have it and we budgeted for 10 of them in case others transition in later and want it.) In addition, funding for an environmental health inspector is included. The Board also provided for \$300,000 in one-time funding for the CHA in order to provide them time to adjust to recently announced state cuts to their funding. The federal sequestration was considered in the budgeting of revenues for these programs as well as state level cuts. The Human Services service area includes Veterans Services, Transportation, Other Human Services (which includes the Cabarrus Health Alliance and mental health services), Cooperative Extension Services, Social Services, and Aging Services.

## Environmental Protection

Environmental Protection services provide for environmental safety and quality and include the Landfill and Waste Reduction Departments. This service area represents approximately .52% of the total budget. Total spending within this function is proposed at \$1, 177,735, a 30.56% decrease from FY 2013 which can be primarily attributed to reductions in operational and engineering costs at the landfill and FY 2013 one-time capital purchases in both departments.

## Education / School Debt

By far the largest service area within the budget is Education/School Debt. This service area funds two public school systems and one community college. It also funds debt associated with the acquisition and construction of capital assets for the school systems and the community college. Total spending within this function is \$ 92,041,642, a decrease of .4% from the FY 2013 amended budget and represents 40.72% of the FY 2014 proposed total spending. Current expense funding for the schools was increased \$1,433,094 in order to provide funding for their technology needs. In addition, \$679,330 was added for growth in ADM. \$138,891 was funded for 1.5% supplements for locally funded staff. The school nurse funding was removed from the ADM calculation and this required an allocation of \$25,450 to Kannapolis City Schools to ensure equal per pupil funding in each system. Capital outlay for Cabarrus County schools was increased by \$1,500,000 for the purchase of a site for a new elementary school. Rowan Cabarrus Community College capital budget includes \$213,000 for various security projects and a new AC unit. Cabarrus County funded \$3,567,750 in one-time projects in FY 2013 for education: \$ 1,718,192 to Cabarrus County schools, \$929,950 to Kannapolis City Schools, and \$919,608 to Rowan Cabarrus Community College. This was all funded through appropriations of fund balance.

## Other Programs

Other program spending includes expenditures that are not attributable to one particular department or service, contributions to other agencies, and contributions to other funds. The FY 2014 proposed budget

# Budget Summary

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for Other Programs increases by approximately \$712,146 (15.12%) to \$5,421,859. This service area accounts for 2.4% of FY 2014 proposed budget.

## **Other Debt Service**

Other Debt Service functional area, accounts for principal and interest payments on debt, other than school debt, for the acquisition and construction of capital assets. Funding of \$10,070,555 represents 4.46% of the total budget, and a \$281,921 (2.72%) reduction from the FY 2013 amended budget.